



**Climate Change Advisory
Board**

Members of the **Climate Change Advisory Board** of **Gravesham Borough Council** are summoned to attend a meeting to be held at the Council Chamber, Civic Suite on **Monday, 24 January 2022 at 7.30 pm** when the business specified in the following agenda is proposed to be transacted.

S Walsh
Service Manager (Communities)

Agenda

Part A

Items likely to be considered in Public

1. Apologies for Absence
2. Minutes
3. Declarations of Interest
4. To consider whether any items in Part A of the agenda should be considered in private or any items in Part B in public
5. Gravesham Youth Climate Change Conference
6. Climate Change Action Delivery Plan
7. Any other business which by reason of special circumstances the Chair is of the opinion should be considered as a matter of urgency.
8. Exclusion

VERBAL
UPDATE

(Pages 3 - 28)

To move, if required, that pursuant to Section 100A(4) of the Local Government Act 1972 that the public be excluded from any items
Civic Centre, Windmill Street, Gravesend Kent DA12 1AU

included in Part B of the agenda because it is likely in view of the nature of the business to be transacted that if members of the public are present during those items, there would be disclosure to them.

Part B

Items likely to be considered in Private

None

Members

Cllr John Burden (Chair)

Councillors: Harold Craske
Sarah Gow
Shane Mochrie-Cox
Diane Morton

Substitutes: To be notified

Classification: Public

Key Decision: No

Gravesham Borough Council

Report to: Climate Change Advisory Board

Date: 24 January 2022

Reporting officer: Darren Everden, Assistant Director (IT and Transformation)

Subject: Climate Change Delivery Plan

Purpose and summary of report:

To present Members of the Climate Change Advisory Board with the draft *Climate Change Delivery Plan* for consideration.

Recommendations:

1. Members are asked to consider and provide comments on the draft Climate Change Delivery Plan at appendix two, prior to it being finalised.

1. Introduction

1.1 At the meeting of Full Council on 01 December 2021, the council adopted the Climate Change Strategy for the council for the period 2022-2030.

1.2 As part of the Strategy, a high-level, strategic Delivery Plan was set out under three key workstreams:

1.2.1 Gravesham Borough Council – the organisation

Focusing on how the council can change its own operations, and those of its employees, wherever possible to reduce the level of carbon emissions its produces.

1.2.2 Gravesham Borough Council – the housing provider

Exploring opportunities to bring the council's current housing stock up to a better level of energy efficiency standard where it is possible to do so; ensuring new council housing is built to a high level of sustainability and ensuring local planning policy reflects the need for the borough to consider energy efficiency in all developments moving forward.

1.2.3 Gravesham Borough Council – the community leader

It is clear that the council cannot directly affect all of the changes that are needed across the borough. However, in its role as a community leader, it can work with residents, community groups and partners to educate and support them in making changes which will have a positive impact on the level of carbon emissions in the borough.

2. Climate Change Delivery Plan

- 2.1 The draft Climate Change Delivery Plan is shown at appendix two. This provides specific actions, along with an indication of resource implication and timeframe setting out how the council will work towards its climate change ambitions, as per the approved *Climate Change Strategy*. Members should note that the 'resources' column is currently being reviewed and may be subject to further update.
- 2.2 The Delivery Plan will form the basis of future reports to the Climate Change Advisory Board, providing updates against the actions listed. This will also form the basis for future annual reports.
- 2.3 The Climate Change Advisory Board are asked to provide their thoughts and comments of the draft Delivery Plan, prior to it being finalised.

3. BACKGROUND PAPERS

- 3.1 Background papers pertaining to this report are held by the Director (Corporate Services). Anyone wishing to inspect background papers should, in the first place, liaise with the Committee & Electoral Services who will make the necessary arrangements.

IMPLICATIONS	APPENDIX 1
Legal	The Council is committed to work towards achieving the overall Government carbon reduction targets set out in the Climate Change Act 2008.
Finance and Value for Money	A specific Climate Change Reserve has been established to provide seed funding of activities relating to the council's Climate Change agenda. The reserve was established with a budget of £500k. Climate Change activity will be funded from existing revenue and capital budgets, with external grant funding and support sought as it becomes available.
Risk Assessment	There are no specific risks associated with the detail contained within the draft Climate Change Strategy. It will be necessary however, for both officers and Members to consider any risks that may be associated with proposed climate change actions to ensure these are fully considered prior to implementation.
Data Protection Impact Assessment	<i>A data protection impact assessment (DPIA) should be carried out at the start of any major project involving the use of personal data or if you are making a significant change to an existing process.</i>
	a. Does the project/change being recommended through this paper involve the processing of personal data or special category data or criminal offence data ? No
	b. If yes to question a, have you completed and attached a DPIA including Data Protection Officer advice? N/A
	c. If no to question b, please seek advice from your nominated DPIA assessor or the Information Governance Team at gdpr@medway.gov.uk . N/A
Equality Impact Assessment	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community? If yes, please explain answer. No
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality? If yes, please explain answer. No
	<i>In submitting this report, the Chief Officer doing so is confirming that they have given due regard to the equality impacts of the decision being considered, as noted in the table above</i>
Corporate Plan	<p>Within the Corporate Plan, there is a specific commitment within objective #1 - People, relating to carbon reduction:</p> <ul style="list-style-type: none"> - Carbon Neutral Borough: in declaring a climate emergency, begin to take action to prepare Gravesham to become carbon neutral by 2030. <p>The actions that are being taken however, cut across all of the council services and as such, support delivery of all corporate plan objectives.</p>

IMPLICATIONS	APPENDIX 1
Climate Change	The purpose of this report is to seek approval for the Climate Delivery Plan for the Council, which will establish the specific actions the council will take in order to meet its climate change commitments.
Crime and Disorder	There are no crime and disorder implications resulting from this report.
Digital and website implications	Once approved, there will be a requirement for the Climate Change Strategy to be published on the council's website.
Safeguarding children and vulnerable adults	There are no safeguarding children and vulnerable adults implications resulting from this report

Climate Change

- Management Delivery Plan

Priority 1: GBC – the organisation

		Specific Action	Baseline performance	Owner	Timescale	Resource
1.1	Educate all council Members and officers on Climate Change so that they are able to have an awareness of the carbon dioxide costs and impacts of everyday activities, and the ability and motivation to reduce emissions, on an individual, community and organisational basis. Create opportunities and engagement activity to enable them to be actively involved in the council’s activity around Climate Change and become advocates for Climate Change in all council, business and community operations.					
	1.1.1	Plan facilitation and delivery of the training toolkits provided by the Carbon Literacy Project for the target audiences (officers and members) and finalise rollout plan		Assistant Director (IT & Transformation)	Q4 2021/22	 £
	1.1.2	Delivery of Carbon Literacy training for officers and members as per rollout plan		Assistant Director (IT & Transformation)	Q1 + Q2 2022/23	 £ £
	1.1.3	Conduct pre and post course evaluation survey with all participants		Assistant Director (IT & Transformation)	Q1 + Q2 2022/23	 £

Page 7

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		Specific Action	Baseline performance	Owner	Timescale	Resource
1.2	Progress plans to replace the existing Civic Centre, The Woodville, Cascades Leisure Centre and Cygnet Leisure Centre (the largest energy-using operational assets of the council) by 2026 with new energy efficient buildings, targeting the achievement of net zero standards. Ensure that steps are taken to ensure that the embodied carbon of a new building is considered in design and construction.					
	1.2.1	St Georges Phase II Project – seek to identify and implement a viable scheme which will provide for a new, carbon-efficient Civic Centre and theatre facility.	Gas: 317.08 tCO ₂ e Electricity: 186.78 tCO ₂ e	Director (Corporate Services) Assistant Director (Strategic Regeneration)	Winter 2026 (subject to viable scheme coming forward)	 
	1.2.2	Cascades Leisure Centre – progress the project to bring forward a new leisure facility at the existing site.	Gas: 184.83 tCO ₂ e Electricity: 70.57 tCO ₂ e	Director (Corporate Services) Assistant Director (Strategic Regeneration)	Winter 2023 (subject to viable scheme coming forward)	 
	1.2.3	Ebbsfleet Leisure Facility – continue to work with the Ebbsfleet Development Corporation to bring forward leisure facilities in the west of the borough.	As per GHG Reporting	Director (Corporate Services) Assistant Director (Strategic Regeneration)	Timeframe dependent on EDC confirming proposals.	 

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		Specific Action	Baseline performance	Owner	Timescale	Resource
1.3	Develop and implement a programme of targeted carbon reduction projects on the remaining operational assets held by the council, focusing on energy source, energy use reduction and 'fabric-first' measures.					
	1.3.1	Brookvale Depot – develop plans for the site, considering service requirements and options for retrofitting and/or redevelopment to improve building efficiency.	Gas: 33.46 tCO ₂ e Electricity: 25.40 tCO ₂ e	Director (Corporate Services) Director (Environment and Operations)	Q1 to Q3 2022/23	 
	1.3.2	Undertake surveys of council-owned properties in order to identify works required to improve energy efficiency and develop a programme of proposed works, prioritising largest emitting assets	Gas: 375.31 tCO ₂ e Electricity: 136.75 tCO ₂ e	Building and Facilities Manager	Q1 to Q3 2022/23	 
	1.3.3	Explore funding opportunities (Government grants, loans etc.) to progress required works.	N/A - funding availability may affect works completed	Building and Facilities Manager Funding Officer	Ongoing	 
1.4	Seek to secure an alternative energy supply through the procurement of renewable energy when the current supply contract ends in 2024.					
	1.4.1	Commence tender exercise for the procurement of renewable energy for council use.	Existing contract does include element of renewable energy	Building and Facilities Manager	Q4 2022/23	 

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		Specific Action	Baseline performance	Owner	Timescale	
	1.4.2	Switch to new energy supplier.	Look to increase this element at next renewal	Building and Facilities Manager	October 2024	 
1.5						
	1.5.1	Work with the Energy Saving Trust (EST) to undertake a review of the vehicle fleet and identify opportunities to reduce the impact on the environment	As per GHG Emissions	Assistant Director (Operations)	Q2 to Q4 2021/22	 
	1.5.2	Commence a fleet replacement programme, focusing on decarbonisation of smaller fleet vehicles.	Current level of alternatively fuelled vehicles	Assistant Director (Operations)	Q1 2022/23	   
	1.5.3	Linked to 1.3.1. above, finalise plans to deliver fleet vehicle charging infrastructure at the Brookvale Depot.	Current level of charging points at the depot	Assistant Director (Operations)	Q1 to Q3 2022/23	   

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		Specific Action	Baseline performance	Owner	Timescale	Resource
1.6	Continue to identify and implement opportunities to improve the efficiency of journeys completed by fleet vehicles.					
	1.6.1	Continuing to make use of the route software to ensure fleet vehicles minimise journey times where possible.	As per GHG emissions	Assistant Director (Operations)	Commence April 2022 and then ongoing	 £
	1.6.2	Continue to develop a driver training programme to ensure all drivers of GBC fleet vehicles know how to make the cost efficient use of the vehicles available to them, particularly as new vehicles are brought on line.	Current level of training and GHG emissions	Waste and Transport Manager	Training has already taken place and will continue in future years.	 £ £
1.7	Develop a Sustainable Travel Policy to reduce the level and impact of business travel. Develop policies and initiatives to encourage active travel by Members and officers.					
	1.7.1	Complete research into alternative travel arrangements for staff including different cycle to work and cycle hire scheme options as well as potential car sharing arrangements.	N/A	HR Consultant	Q1/Q2 - 2022	 £
	1.7.2	Publicise the Employer Travel Club which seeks to encourage people to utilise public transport and offers staff savings on local Arriva bus travel.	N/A	HR Consultant	Q1-2022	 £
	1.7.3	Develop and publicise a Hybrid Working Policy	N/A	HR Business Partner HR Consultant	Currently undergoing a trial period prior to full implementation	 £

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Priority 2: GBC – the housing provider

		Specific Action	Baseline performance	Owner	Timescale	Resource
2.1	Implement a GBC resident engagement strategy around Climate Change. Work with partners to promote climate change key messages and activities to all council housing tenants as a means to support them in adjusting behaviours and deliver their own climate change action agendas.					
	2.1.1	Create and implement a resident strategy in relation to energy improvement works to ensure access and buy in.	N/A	Service Manager (Housing Operations)	Q1 2022/2023	👤 £
	2.1.2	Create 'Staff Energy Champions' to assist residents and other staff members with energy saving advice	N/A	Service Manager (Housing Operations)	Q1 2022/2023	👤 £
	2.1.3	Encourage residents to purchase high rated A+++ energy efficient appliances	N/A	Service Manager (Housing Operations)	Q1-2022/2023	👤 £
	2.1.4	Provide energy saving information at sign-up to new tenants	N/A	Service Manager (Housing Operations)	Q3-2022/2023	👤 £
	2.1.5	Tenant awareness around saving energy and reducing carbon emissions. Having an 'Estate Energy Champion' per estate to increase resident awareness	N/A	Service Manager (Housing Operations)	Q2-2022/2023	👤 £
	2.1.6	Undertake research into the potential link between poor energy performance, voids and rent arrears.	N/A	Service Manager (Housing Operations)	Q1-2022/2023	👤 £

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		Specific Action	Baseline performance	Owner	Timescale	
	2.1.7	Share best practice, lessons learned and case studies through Kent Housing Group, BEIS, LinkedIn, Private Landlord Forum	N/A	All Senior Managers within Housing Services	Q3 2021/2022 onwards	 £
2.2						
	2.2.1	Review all future planned work programmes to ensure a 'No regrets' approach and that any work is coordinated where possible with any saving energy saving measures.	Baseline based upon current levels of EPC ratings of GBC Housing Stock: A Grade – 21 D Grade - 2084 E Grade – 264 F Grade – 27 G Grade - 4	Service Manager (Housing Operations)	Q3-4 2021/2022	 £
	2.2.2			Service Manager (Housing Operations)	Q3-4 2021/2022	 £ £
	2.2.3	Create a programme to tackle the homes that lack loft or cavity wall insulation.		Service Manager (Housing Operations)	Q3-4 2021/2022 and ongoing	 £
	2.2.4	Create a programme of properties and blocks for retrofitting taking a 'fabric first' approach based on data from Parity system.		Service Manager (Housing Operations)	Q3-4 2021/2022 and ongoing	 £
	2.2.5	Switching to PIR sensored lights in blocks and sheltered schemes to prevent lights being left on all night and day		Service Manager (Housing Operations)	Q3-4 2021/2022 and ongoing	 £ £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.2.6	Creation of a replacement programme of GBC owned internal and external communal and street lighting on the estates with LED upgrades to expand on existing works.	Baseline based upon current levels of EPC ratings of GBC Housing Stock: A Grade – 21 B Grade – 425 C Grade - 2786 D Grade - 2084 E Grade – 264 F Grade – 27 G Grade - 4	Service Manager (Housing Operations)	Q3-4 2021/2022 and ongoing	 £
	2.2.7	Carry out a review of the planned works programmes to see if any improvements and changes can be made such as triple glazing, use of recycled materials, installation of green roofs.		Service Manager (Housing Operations)	Q1 2022 and then ongoing	 £
	2.2.8	Explore water saving initiatives such as installing water efficient shower heads, tap aerators, dual flush toilets, waste water heat recovery and providing water butts.		Service Manager (Housing Operations)	Q1 2022 and then ongoing	 £
	2.2.9	Gas boilers – retrofit installation of flue gas heat recovery systems (FGHRS) to existing gas boilers as a short term measure		Service Manager (Housing Operations)	Q1 2022/2023	 £ £ £
	2.2.10	Review of the void property lettable standard to include air tightness, draft reduction and adequate ventilation		Service Manager (Housing Operations)	Q2 2022/2023 and then ongoing	 £
	2.2.11	Carry out EPCs following the completion of planned works		Service Manager (Housing Operations)	Q1 2022/2023 and then ongoing	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.2.12	Carry out a review of the heating system installation programme and put a robust plan in place to switch from gas to an alternative heat source and review blocks for the potential of installing heat networks.		Service Manager (Housing Operations)	Q1 2022/2023 and then ongoing	 £
2.3 Ensure that all projects to deliver new council-owned housing target the achievement of net zero standards and include provision for electric vehicle charging.						
	2.3.1	The council will take a 'no regrets' approach to installing renewable energy, power and heat to ensure that new developments are future proofed with limited potential for further adjustments.	N/A	New Homes Development & Strategy Manager	Q1 2022/2023 and then ongoing	 £
		The council will also ensure that the level of energy, heating and power in new council homes is in line with government standards such as the Future Homes Standard.	N/A	New Homes Development & Strategy Manager	Q1 2022/2023 and then ongoing	 £
	2.3.3		N/A	New Homes Development & Strategy Manager	Q1 2023/2024 and then ongoing	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.3.4	Provide clear guidance and information to tenants who are looking to install EV charging points at the property (non-estate)	N/A	Service Manager (Housing Operations)	Q1 2022/2023 and then ongoing	 
2.4	Seek to secure an alternative energy supply through the procurement of renewable energy when the current supply contract for communal and other council-managed housing assets in 2024.					
	2.4.1	Review current energy tariffs for provision of energy in communal and council managed housing assets, with a view to moving to green energy providers it is feasible to do so.	N/A	Service Manager (Housing Operations)	Q2 2022/2023	 
2.5	Explore alternative energy solutions for communal areas and council housing tenants, looking to encourage use of green energy companies wherever possible.					
	2.5.1	Encourage the use of green energy companies in publications and explore with current provider to see if a discounted service could be offered to residents.	N/A	Service Manager (Housing Operations)	Q1 2022/2023 and then ongoing	 
	2.5.2	Ensure that all energy tariffs are 'green' tariffs that are used to power the communal areas	N/A	Service Manager (Housing Operations)	Q1 2023/2024 and then ongoing	 

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.5.3	Explore options to install Solar PV panels to power the communal electricity in communal areas of blocks and schemes and potentially for the power to flats also.	Currently 0 installations specifically to power communal areas.	Service Manager (Housing Operations)	Q1 2022/2023	 £ £
2.6	Develop and deliver a programme of investment in EV charging points in existing housing estates.					
	2.6.1	Create a long-term programme to introduce EV charging on existing council estates where feasible and appropriate.	N/A	Service Manager (Housing Operations)	Q1 2023/2024	 £
	2.6.2	Encourage residents to consider alternatively powered vehicles through publications such as the monthly housing newsletters energy saving advice leaflets.	N/A	Service Manager (Housing Operations)	Q2 2023/2024	 £
2.7	Work with council tenants to promote a better understanding of the benefits of alternatively-powered vehicles and active travel options.					
	2.7.1	Ensure cycle stores are allowed for in the design of new developments where appropriate and create a programme for the installation of cycle storage on existing estates where feasible to encourage residents to cycle as an alternative method of travel.	N/A	Service Manager (Housing Operations) New Homes Development & Strategy Manager	New builds – commence 2021-22 and then ongoing Existing sites – commence Q1 2022/2023 and then ongoing	 £ £ (Capital Budget)

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.7.2	Continue to deliver sustainable travel behaviour change messaging through online digital content and targeted engagement opportunities	N/A	All Senior Managers within Housing Services	Q2 2022/2023 and then ongoing	 
2.8	Reduce the amount of waste generated by the service and tenants that is sent to landfill with the intention to increase recycling rates.					
	2.8.1	Set waste reduction and recycling targets for building and refurbishment waste including making amendments to new contracts to outline requirements.	N/A	Service Manager (Housing Operations)	Q1 2023/2024	 
	2.8.2	Carry out a review of communal waste and recycling facilities across all council owned estates and identify a programme of improvements such as de-commissioning rubbish chutes/hoppers. Undertake resident survey per site for a greater understanding as to how easy it is for them to recycle	N/A	Service Manager (Housing Operations)	Q2 2022/2023	   (Capital Budget)
	2.8.3	Creating an affordable recycled furniture and household items project for residents to donate.	N/A	Service Manager (Housing Operations)	Q1 2023/2024	  
	2.8.4	Estate skip initiative - providing skips for residents to dispose correctly of items.	N/A	Service Manager (Housing Operations)	Q2 2023/2024	  

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	2.8.5	Mulching and composting 95% of in-house green waste	N/A	Service Manager (Housing Operations)	Q1 2023/2024	 £ £
2.9	Ensure the principles of green infrastructure are incorporated into new council housing developments and major works to the existing estate.					
	2.9.1	Develop and implement a Tree and Biodiversity Strategy	N/A	Service Manager (Housing Operations)	Q2 2022/2023	 £
	2.9.2	Identify opportunities to 'green' the Council's property estate, looking to find appropriate sites to deploy green infrastructure	N/A	Service Manager (Housing Operations)	Q2 2022/2023	 £ £ (Capital Budget)
	2.9.3	Undertake a series of green infrastructure pilot programmes in the borough to demonstrate the positive impact that greening has for urban landscapes	N/A	Service Manager (Housing Operations)	Q2 2022/2023	 £ £ (Capital Budget)
	2.9.4	Work with Trees for Cities to identify suitable locations on Council owned land to deliver a carbon offsetting programme to support the delivery of net zero carbon targets on our estates	N/A	Service Manager (Housing Operations)	Q2 2022/2023	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	2.9.5	Ensure that included within the employments requirements for new build council homes that renewable energy, combined heat and power from sustainable sources, and local heat networks are included in the design where appropriate and practical.	N/A	New Homes Development & Strategy Manager	Q2 2022/2023 and then ongoing	  (Capital Budget)

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Priority 3: GBC – the community leader

		Specific Action	Baseline performance	Owner	Timescale	Resource
3.1		Implement an overarching Communications Strategy to clearly articulate how the council will seek to engage with residents, businesses, partners and communities to encourage and support climate change action across the borough. Linking in with national and local initiatives, develop a programme of activities targeted at increasing awareness of climate change activities within schools.				
	3.1.1	Development of a 'Stay Safe, Shop Local' campaign using EU Welcome Back funding as an ongoing publicity tool in order to reduce carbon footprint through educating and encouraging people to reduce travel to shopping centres.		Communications Manager	Ongoing	 £ £ (potential EU funding)
	3.1.2	Engaging with local schools through various channels to promote and encourage climate change awareness and measures. Schools being encouraged to sign up to national Eco Schools programme.		Communications Team in liaison with relevant council departments	Ongoing	 £
	3.1.3	Working with partners such as Kent Resource Partnership and WRAP to identify and participate in key national campaigns and raise awareness via social media channels		Communications Team	Ongoing	 £
	3.1.4	Use of Your Borough and Your Home magazines to reach all residents with updates and educational material re council's efforts to reach Net Zero and how residents and businesses can contribute		Communications Team	Ongoing	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	3.1.5	Media releases/briefings re implementation of key measures (e.g., installation of EV charging points in council-owned car parks).		Communications Team	Ongoing	 £
	3.1.6	Consideration being given to parish events re Net Zero programme		Communications Team	Ongoing	 £ £
	3.1.7	Ensure engagement activities are undertaken with the community as required in line with key projects and directives being undertaken.		Communications Team (to lead on projects with responsible departments)	Ongoing	 £ £
3.2	Work with partners to promote and deliver initiatives to enable local residents to improve the efficiency of their homes. Inform and support local residents to reduce their own energy usage and consider renewable energy sources.					
	3.2.1	Active engagement in Phase Two of the Solar Together Scheme		Director (Corporate Services) Communications Manager	January 2022 to October 2022	 £
	3.2.2	Working with other partners in Kent to actively deliver initiatives in line with the Kent & Medway Low Emission Strategy, which meet the needs of Gravesham residents.		Climate Action Delivery Manager	Ongoing	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	3.2.3	Actively engaging with organisations such as the Greater South east Energy hub to bring forward initiatives intended to improve efficiency in domestic properties.		Climate Action Delivery Manager	Ongoing	 £
	3.2.4	In line with the Communications Strategy, ensure regular updates to residents to assist them in reducing their own energy usage and renewable energy options.		Climate Delivery Action Manager and Communications Team	Ongoing	 £
3.3	Work with partners to enable and support local businesses to decarbonise their premises and processes.					
	3.3.1	Work with businesses to identify funding opportunities to support improvements to energy efficiency within their business.		Climate Action Delivery Manager Funding Officer	Ongoing	 £
	3.3.2	Work with the biggest emitters in the borough (as identified by BEIS) to encourage and support them in their decarbonisation plans		Climate Action Delivery Manager Principal Economic Development Officer	Commence 2022	 £
	3.3.3	A green / carbon reduction business award. To help identify local firms providing low carbon environmental goods and services. And / or successful case studies of businesses reducing operational carbon footprint		Principal Economic Development Officer	By May 2022	 £ £

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£ £ £ - High - More than £50,000

		Specific Action	Baseline performance	Owner	Timescale	Resource
3.4	Implement policy to ensure adequate consideration is given to the impacts on the environment of new development (residential and commercial). Ensure that such developments support sustainable living and transport infrastructure and solutions for cycling, walking and low/zero-emission vehicles.					
	3.4.1	Through the pre-application advice service, encourage applicants to submit policy compliant schemes which minimise the impacts of new development on the environment		Assistant Director (Planning)	Ongoing	 £
	3.4.2	Ensure that emerging Local Plan policy, to support that in the Core Strategy, is framed with regard to the latest Government guidance, regulation and best practice		Assistant Director (Planning)	Development of Local Plan policy in line with Local Development Scheme	 £ £
3.5	Develop electric vehicle charging infrastructure across the borough, both for resident, business and general public use.					
	3.5.1	Support residents, where it is possible to do so, in the introduction of domestic electric vehicle charging points in individual properties. (Subject to Government Legislation)		Climate Action Delivery Manager	Ongoing from Q2 2022-23	 £
	3.5.2	Explore opportunities for the provision of electric vehicle charging points within GBC-owned assets and implement actions where a sound business case can be provided.		Assistant Director (IT and Transformation) Parking & Environmental Enforcement Services Manager	March 2022	 £ £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	3.5.3	Work with other businesses and service providers in the borough to support the provision of EV charging points within their own facilities.		Climate Action Delivery Manager Parking & Environmental Enforcement Services Manager Principal Economic Development Officer	Commence Summer 2022 and ongoing thereafter	 
	3.5.4	Explore opportunities for the provision of on and off street electric vehicle charging points for taxis/ private hire vehicles and implement such charging points where it is feasible to do so		Regulatory Services Manager Parking & Environmental Enforcement Services Manager	Summer 2022	  
3.6	Encourage active travel through the use of public transport, cycle routes and walking facilities across the borough, promoting the health and climate change benefits for all.					
	3.6.1	Working with Kent County Council to implement and publicise cycle lanes in appropriate locations across the borough.		Principal Transport and NSIP Project Manager Communications Team	Ongoing	 

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		Specific Action	Baseline performance	Owner	Timescale	Resource
	3.6.2	Working with Kent County Council to bring the Mobility as a Service project (MaaS) to residents in the borough (including the Electric Vehicle car club) as an alternative to car ownership		Assistant Director (IT and Transformation) Parking & Environmental Enforcement Services Manager	Until project completion	 £ £
3.7	Work with partners to reduce and manage the impact of climate change impacts through adaptation, mitigation, sustainable flood risk management and promotion of the benefits of green infrastructure.					
	3.7.1	Work with key partners to progress the delivery of the new Fastrack bus lane proposed to be installed alongside the taxi rank and feeder lane in the town centre, which supports a reduction in vehicle emissions.		Regulatory Services Manager	Until project completion	 £
	3.7.2	Ensure the council, in its formal consultee role, ensures all planning applications have due consideration to climate change mitigation and adaption such as EV charging points, air quality consideration, traffic management considerations etc.		Regulatory Services Manager Assistant Director (Planning)	Ongoing	 £
	3.7.3	Work with key partners including Environment Agency and KCC and developers, via the Planning System (Local Plan development and Planning Applications), and land managers to ensure that an integrated approach is taken to sustainable flood risk management		Assistant Director (Planning) Service Manager (Planning)	Ongoing	 £ £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
3.8	Review council procurement policies and practice to help mitigate Climate Change. Actively assess major contractors' commitment to achieving net zero by 2050 in the UK and work with these suppliers to improve their performance.					
	3.8.1	Ensure that Climate Change considerations are incorporated into the Council's Procurement Strategy.		Assistant Director (Corporate Services)	September 2022	 £
	3.8.2	For contracts over £250,000 per annum, require bidding suppliers to confirm their commitment to working towards net-zero emissions.		Assistant Director (Corporate Services)	From April 2022	 £
	3.8.3	For construction contracts, seek supplier consideration of low emissions requirements in specifications such as the use of materials, equipment, property, travel and delivery mechanisms.		Assistant Director (Corporate Services)	From April 2022	 £
	3.8.4	In accordance with Policy Procedure Note 06/21, ensure that all council procurements over £5m per annum (excl. VAT) require the bidding suppliers to provide a Carbon Reduction Plan.		Assistant Director (Corporate Services)	Commenced October 2021 and will be ongoing	 £
	3.8.5	Actively work with strategic and/or significant suppliers to support improvement in their performance.		Assistant Director (Corporate Services)	From April 2022	 £

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		Specific Action	Baseline performance	Owner	Timescale	Resource
3.9	Continue to develop innovative and sustainable waste management solutions and opportunities for waste recycling and disposal.					
	3.9.1	Ensure that all properties across the borough have suitable recycling facilities	PI8 & PI9 Tonnages	Assistant Director (Operations)	Q4 2022/23	 
	3.9.2	Public education to reuse and recycle in the correct way	PI8 Pledge2Recycle Plastics Survey	Assistant Director (Operations) Waste Projects and Compliance Officer	Ongoing	 
	3.9.3	Work within the Kent Resource Partnership to develop new recycling streams and to ensure current waste disposal routes are sustainable	Bulky waste & residual waste tonnages	Assistant Director (Operations)	Ongoing	 
	3.9.4	Work 'third sector' partners to develop new reuse options.	Bulky waste & residual waste tonnages	Assistant Director (Operations)	Ongoing	 

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