



General Fund

Draft Budget Book

**2021/22 (Projected)
2021/22 to 2022/23 (Original)**

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Introduction (to follow)

Summary for Council Tax (to follow)

Parish Precepts

PARISH	PRECEPT AMOUNT	TAX RATE PER BAND D PROPERTY	COUNCIL TAX BASE
	£	£.p	Units
Cobham	35,000	52.15	671.13
Higham	123,500	78.00	1,583.41
Luddesdown	7,306	69.86	104.58
Meopham	138,503	45.10	3,071.07
Shorne	42,230	36.57	1,154.76
Vigo	125,319	174.68	717.40

General Fund: Revenue Spending Summary

Directorate / Budget Heading	Original Budget 2021/22	Projected Outturn 2021/22	Original Budget 2022/23
Chief Executive	168,160	132,670	114,520
Housing	1,377,890	1,327,340	1,422,000
Communities	3,850,700	3,558,760	3,751,190
Environment	5,358,830	5,133,680	5,764,280
Corporate Services	2,917,210	2,787,970	3,523,010
Non Directorate Specific	888,960	848,960	828,380
Interest and Investment Income	(772,000)	(772,000)	(814,240)
Government Grant Funding	(1,308,260)	(2,827,730)	(2,152,290)
Transfers To and From Reserves	(7,148,150)	(7,142,000)	(1,856,090)
Transfers To and From Balances	311,050	311,050	573,150
Transactions Below the Line	776,250	2,463,270	1,307,910
BUDGET REQUIREMENT FOR THE YEAR	6,420,640	5,821,970	12,461,820

General Fund: Medium Term Financial Plan

	2021/22	2021/22	2022/23
	Original Budget	Projected Outturn	Original Budget
General Fund			
Requirement for the Year	6,420,640	5,821,970	12,461,820
Expenditure	32,631,300	33,023,840	31,369,280
Employees	16,728,080	15,786,880	17,030,200
Salaries	11,916,490	10,862,520	12,082,620
Agency Staff	408,500	673,820	416,680
Wages	160,130	47,320	107,400
Pension & National Insurance	3,184,500	3,183,220	3,420,710
Other Training, Retirement etc	1,058,460	1,020,000	1,002,790
Running Expenses	15,032,670	16,579,790	12,907,120
Capital Finance	870,550	657,170	1,431,960
Income	(21,501,700)	(23,812,330)	(19,504,390)
Net Housing Benefit Subsidy	(52,120)	(52,120)	14,870
Recharges to Other Accounts	(3,300,930)	(2,879,460)	(3,197,060)
Other Government Grants	(6,666,430)	(8,846,270)	(4,114,760)
Investment Income	(772,000)	(772,000)	(814,240)
Fees and Charges	(6,180,870)	(6,897,310)	(6,987,700)
Rental Income	(4,529,350)	(4,365,170)	(4,405,500)
Appropriations	(4,708,960)	(3,389,540)	596,930
Capital Items met from Balances and Rese	1,724,980	3,038,250	1,408,010
Net Contributions To and From Reserves	(7,148,150)	(7,142,000)	(1,856,090)
Appropriations To and From Balance	311,050	311,050	573,150
Parish Precepts	403,160	403,160	471,860
Funding for the Year	(6,518,910)	(6,518,910)	(11,008,450)
Funding	(6,518,910)	(6,518,910)	(11,008,450)
Funding Business rates retention	(3,565,940)	(3,565,940)	(2,701,820)
Lower Tier and Services Grants	(126,260)	(126,260)	(337,380)
Funding New Homes Bonus	(311,050)	(311,050)	(573,150)
Funding Council Tax Income	(7,333,580)	(7,333,580)	(7,592,170)
Funding Parish Precepts	(403,160)	(403,160)	(471,860)
Transfers To and From Collection Fund	5,221,080	5,221,080	667,930
(Surplus) / Deficit Use of Usable Working Balances	(98,270)	(696,940)	1,453,370

General Fund: Service Subjective Analysis Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
501 Employee Expenses	16,728,080	15,786,880	17,030,200
502 Premises Related Expenses	1,615,280	1,692,640	1,511,620
503 Transport Related Expenses	885,520	885,450	895,730
504 Supplies & Services	13,535,580	16,685,730	11,463,380
505 Third Party Payments	7,677,300	7,549,450	7,738,170
506 Transfer Payments	22,762,260	22,762,260	20,502,260
507 Support Services Expenditure	12,229,340	12,534,780	12,975,810
508 Depreciation & Impairment	1,712,840	1,712,840	1,691,900
Gross Expenditure	<u>77,146,200</u>	<u>79,610,030</u>	<u>73,809,070</u>
509A Government grants	(24,339,190)	(26,519,030)	(24,579,260)
509B Other grants, re-imbursements or contributions	(10,754,480)	(13,215,220)	(5,293,250)
509C Customer & client receipts	(9,077,280)	(8,715,120)	(9,598,350)
509D Interest & investment income	(812,000)	(812,000)	(854,240)
509E Other recharges	(767,580)	(1,237,810)	(1,251,160)
509G Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
509H Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)

General Fund: Service Subjective Analysis Summary

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
509I	Parish Precepts	(403,160)	(403,160)	(471,860)
RI	Appropriations To and From Balance	311,050	311,050	573,150
	Gross Income	<u>(63,367,770)</u>	<u>(68,116,420)</u>	<u>(58,585,360)</u>
RECH	Recharge service income	(14,765,190)	(14,178,930)	(14,924,210)
	Gross Recharge Service Income	<u>(14,765,190)</u>	<u>(14,178,930)</u>	<u>(14,924,210)</u>
510	Capital financing cost	888,490	1,988,380	1,153,870
	Capital Financing Costs	<u>888,490</u>	<u>1,988,380</u>	<u>1,153,870</u>
	Net Expenditure	<u>(98,270)</u>	<u>(696,940)</u>	<u>1,453,370</u>

General Fund: Service Subjective Analysis

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure				
501	Employee Expenses	16,728,080	15,786,880	17,030,200
	Wages	160,130	47,320	107,400
	Salaries	12,092,660	10,680,690	12,382,380
	Employer's NI contribution	1,146,600	1,138,020	1,222,420
	Employer's superannuation contributions	2,760,060	2,767,360	2,947,710
	Agency staff	408,500	673,820	416,680
	Employee allowances	198,290	205,840	174,250
	Employers retirement benefit cost	210,060	170,060	127,580
	Training for staff	101,780	101,780	101,780
	Severance payments to staff	0	1,990	0
	Salary vacancy saving	(350,000)	0	(450,000)
502	Premises Related Expenses	1,615,280	1,692,640	1,511,620
	Buildings repairs maintenance	312,450	379,700	314,450
	Repairs & Renewals reserve	70,000	70,000	0
	Repairs, alterations & maintenance of fixed plant	162,350	162,350	171,260
	Land Lord Repairs Reserve Fund	75,000	75,000	0
	Energy costs	265,880	265,880	269,880
	Rents	33,550	33,550	33,550
	Rates	400,890	400,890	420,740
	Water Services	78,100	78,100	79,100
	Fixtures & Fitting	50,010	50,010	50,010
	Cleaning & domestic supplies	43,240	43,740	49,240
	Grounds maintenance costs	123,810	133,420	123,390
503	Transport Related Expenses	885,520	885,450	895,730
	Direct transport costs	6,500	6,500	6,500

General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transport recharges	786,730	786,730	797,010
Contract leases	46,900	46,900	46,900
Public transport	27,800	27,730	27,730
Car allowances	17,590	17,590	17,590
504 Supplies & Services	13,535,580	16,685,730	11,463,380
Equipment furniture materials	663,130	771,940	640,250
Catering	35,100	35,850	114,600
Clothes uniforms laundry	38,300	38,500	38,300
Printing stationery and office expense	89,740	92,840	92,920
Services	4,131,030	5,688,610	3,949,710
Supplies insurance	412,720	412,720	414,220
Parish Precepts	403,160	403,160	471,860
Communications & computing	1,368,710	1,304,560	1,262,400
Members Allowances	276,210	276,210	281,040
Mayors Allowances	13,930	13,930	13,930
Expenses	291,830	274,840	376,990
Grants and Subscriptions	1,845,000	1,912,410	310,000
REFCUS	1,037,910	1,037,910	832,800
Contributions to provisions	1,953,530	3,469,910	1,617,720
Miscellaneous expenses	974,780	951,840	1,046,140
Members Grants	500	500	500
505 Third Party Payments	7,677,300	7,549,450	7,738,170
Other local authorities	7,632,170	7,504,320	7,693,040
Payments to other organisations	42,130	42,130	42,130
Other agencies	1,700	1,700	1,700
Concessionary charges	1,300	1,300	1,300

General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
506			
Transfer Payments	22,762,260	22,762,260	20,502,260
Rent allowances	13,054,310	13,054,310	11,754,280
Rent rebates	9,699,750	9,699,750	8,739,780
Other transfer payments	8,200	8,200	8,200
507			
Support Services Expenditure	12,229,340	12,534,780	12,975,810
Chief Executive	192,210	191,440	202,970
Director of Corporate Services	1,244,170	1,230,310	1,510,410
Finance Department	2,950,350	2,949,070	3,014,370
Democratic Services Department	371,030	371,030	378,330
HR and Asset Management Department	1,538,260	1,534,700	1,587,350
Legal Services Department	392,800	367,680	379,360
Internal Audit and Performance Management	590,200	726,330	769,940
Director of Community Services	114,450	114,450	123,980
Housing Services	293,380	314,420	336,660
Environmental & Public Health	852,090	852,090	749,620
Building and Town Services	115,740	115,740	64,850
Leisure Services	365,190	365,190	313,720
Planning Services	343,570	343,570	318,490
Engineering Services	100,400	100,400	101,770
Director of Planning and Development	181,680	0	0
Economic Development	115,080	115,080	116,150
Director Housing and Operations	67,510	67,510	163,720
Gravesham Services	549,650	528,610	512,760
Horticulture Services	550,700	550,700	598,170
Administrative buildings	561,260	561,260	582,210
IT Services Department	72,120	72,120	77,090
Other Support Services	667,500	1,063,080	1,073,890

General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
508 Depreciation & Impairment	1,712,840	1,712,840	1,691,900
Amortisation of intangible fixed asset	21,910	21,910	13,000
Capital charges	1,690,930	1,690,930	1,678,900
Gross Expenditure	<u>77,146,200</u>	<u>79,610,030</u>	<u>73,809,070</u>
Gross Income			
509A Government grants	(24,339,190)	(26,519,030)	(24,579,260)
Government grant	(2,050,690)	(4,230,530)	(4,514,210)
C Tax benefit rent allowances	(22,288,500)	(22,288,500)	(20,065,050)
509B Other grants, re-imbursements or contributions	(10,754,480)	(13,215,220)	(5,293,250)
Revenue income for function or project	(267,150)	(410,760)	(267,810)
Contribution from local authorities	(323,470)	(872,280)	(329,120)
Costs recharged to outside bodies	(178,980)	(400,980)	(243,980)
Recovery of Costs and Reimbursements	(966,790)	(966,790)	(978,530)
Contributions from reserves	(9,018,090)	(10,564,410)	(3,473,810)
509C Customer & client receipts	(9,077,280)	(8,715,120)	(9,598,350)
Sales of product or materials	(1,214,920)	(1,087,500)	(1,679,460)
Fees and charges for services	(3,347,210)	(3,276,650)	(3,514,090)
Rents tithes way leaves etc	(4,529,350)	(4,365,170)	(4,405,500)
Bad Debt Provision	246,200	246,200	232,700
Income surplus from DSO	(232,000)	(232,000)	(232,000)
509D Interest & investment income	(812,000)	(812,000)	(854,240)
Interest income	(812,000)	(812,000)	(854,240)
509E Other recharges	(767,580)	(1,237,810)	(1,251,160)
Recharges income other	(365,890)	(438,890)	(447,300)

General Fund: Service Subjective Analysis

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Recharges printing & grants	(401,690)	(798,920)	(803,860)
509G Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
509H Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
509I Parish Precepts	(403,160)	(403,160)	(471,860)
Parish Precepts	(403,160)	(403,160)	(471,860)
RI Appropriations To and From Balance	311,050	311,050	573,150
Funding	311,050	311,050	573,150
Gross Income	<u>(63,367,770)</u>	<u>(68,116,420)</u>	<u>(58,585,360)</u>
Gross Recharge Service			
RECH Recharge service income	(14,765,190)	(14,178,930)	(14,924,210)
Recharges income support costs	(14,765,190)	(14,178,930)	(14,924,210)
Gross Recharge Service Income	<u>(14,765,190)</u>	<u>(14,178,930)</u>	<u>(14,924,210)</u>
Capital Financing Costs			
510 Capital financing cost	888,490	1,988,380	1,153,870
Interest payments	304,590	114,690	440,480
Revenue contributions to capital	1,724,980	3,038,250	1,408,010
Revenue appropriations	(1,141,080)	(1,164,560)	(694,620)
Capital Financing Costs	<u>888,490</u>	<u>1,988,380</u>	<u>1,153,870</u>
Net Expenditure	<u>(98,270)</u>	<u>(696,940)</u>	<u>1,453,370</u>

Chief Executive: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Communications			
Gross Expenditure	269,530	285,140	316,560
Gross Income	(22,000)	(23,050)	(23,050)
Net Expenditure	<u>247,530</u>	<u>262,090</u>	<u>293,510</u>
Corporate Change			
Gross Expenditure	140,160	92,710	89,120
Gross Income	0	(2,600)	(2,600)
Net Expenditure	<u>140,160</u>	<u>90,110</u>	<u>86,520</u>
Chief Executive			
Gross Expenditure	211,600	211,600	230,780
Net Expenditure	<u>211,600</u>	<u>211,600</u>	<u>230,780</u>
Corporate Performance			
Gross Expenditure	119,220	119,220	110,830
Net Expenditure	<u>119,220</u>	<u>119,220</u>	<u>110,830</u>
Greater North Kent Partnership			
Gross Expenditure	28,000	28,000	28,000
Net Expenditure	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>

Service Communications
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Communications

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Printing stationery general
Services
Communications & computing
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials
Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

162,260

162,260

320

100
220

84,860

130
7,190
38,120
39,420

22,090

1,590
12,580
850
5,580
1,490

269,530

(22,000)

0
(22,000)

(22,000)

247,530

177,870

177,870

320

100
220

84,860

130
7,190
38,120
39,420

22,090

1,590
12,580
850
5,580
1,490

285,140

(23,050)

(1,050)
(22,000)

(23,050)

262,090

205,400

205,400

320

100
220

84,860

130
7,190
38,120
39,420

25,980

1,480
15,980
880
6,150
1,490

316,560

(23,050)

(1,050)
(22,000)

(23,050)

293,510

Service Corporate Change
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Corporate Change			
Employee Expenses	102,190	54,740	55,210
Direct employee expenses	101,440	53,990	54,460
Indirect employee expenses	750	750	750
Transport Related Expenses	500	500	500
Public transport	250	250	250
Car allowances	250	250	250
Supplies & Services	6,300	6,300	300
Communications & computing Expenses	6,250 50	6,250 50	250 50
Support Services Expenditure	31,170	31,170	33,110
Corporate Services	31,170	31,170	33,110
Gross Expenditure	140,160	92,710	89,120
Customer & client receipts	0	(2,600)	(2,600)
Sales of product or materials	0	(2,600)	(2,600)
Gross Income	0	(2,600)	(2,600)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	140,160	90,110	86,520

Service Chief Executive
Cabinet Portfolio Leader
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Chief Executive

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Printing stationery general
Services
Expenses
Grants and Subscriptions

Support Services Expenditure

Corporate Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	202,420	202,420	220,370
Direct employee expenses	202,420	202,420	220,370
Transport Related Expenses	500	500	500
Public transport	500	500	500
Supplies & Services	1,740	1,740	1,740
Printing stationery general	40	40	40
Services	600	600	600
Expenses	820	820	820
Grants and Subscriptions	280	280	280
Support Services Expenditure	6,940	6,940	8,170
Corporate Services	4,400	4,400	5,410
Administrative Buildings	2,130	2,130	2,350
Other Support Services	410	410	410
Gross Expenditure	211,600	211,600	230,780
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	211,600	211,600	230,780

Service Corporate Performance
Cabinet Portfolio Performance and Administration
Directorate Chief Executive

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Corporate Performance

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Printing stationery general

Services

Communications & computing

Support Services Expenditure

Chief Executive

Corporate Services

Community Services

Administrative Buildings

Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	64,850	64,850	67,490
Direct employee expenses	64,850	64,850	67,490
Transport Related Expenses	100	100	100
Public transport	100	100	100
Supplies & Services	5,400	5,400	5,400
Printing stationery general	250	250	250
Services	4,650	4,650	4,650
Communications & computing	500	500	500
Support Services Expenditure	48,870	48,870	37,840
Chief Executive	800	800	820
Corporate Services	35,820	35,820	23,990
Community Services	3,940	3,940	4,010
Administrative Buildings	7,070	7,070	7,780
Other Support Services	1,240	1,240	1,240
Gross Expenditure	119,220	119,220	110,830
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	119,220	119,220	110,830

Service Greater North Kent Partnership
Cabinet Portfolio Strategic Environment
Directorate Chief Executive

RO/RA Reference Details:
 RO5C Planning & Development
 RO5350 Economic development

Greater North Kent Partnership

Supplies & Services

Grants and Subscriptions

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	28,000	28,000	28,000
	28,000	28,000	28,000
	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>
	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>

Housing: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Choice Based Lettings			
Gross Expenditure	7,500	7,500	7,500
Net Expenditure	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>
Denton Caravan Site			
Gross Expenditure	38,850	38,850	37,560
Gross Income	(35,540)	(35,540)	(35,540)
Net Expenditure	<u>3,310</u>	<u>3,310</u>	<u>2,020</u>
Homelessness			
Gross Expenditure	1,569,340	2,466,550	1,445,080
Gross Income	(866,200)	(1,678,490)	(622,840)
Net Expenditure	<u>703,140</u>	<u>788,060</u>	<u>822,240</u>
KCC Highways Verge Maintenance			
Gross Expenditure	420	0	0
Net Expenditure	<u>420</u>	<u>0</u>	<u>0</u>
Horticulture Parks Open Spaces			
Gross Expenditure	1,527,820	1,431,050	1,523,060
Gross Income	(21,960)	(21,960)	(21,960)
Net Expenditure	<u>1,505,860</u>	<u>1,409,090</u>	<u>1,501,100</u>
Housing Strategy and Development			
Gross Expenditure	303,880	136,130	142,520
Net Expenditure	<u>303,880</u>	<u>136,130</u>	<u>142,520</u>
Miscellaneous Housing Services			
Gross Expenditure	260,030	251,870	360,340

Housing: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	(100)	(100)	(100)
Net Expenditure	<u>259,930</u>	<u>251,770</u>	<u>360,240</u>
Private Housing Standards			
Gross Expenditure	105,890	105,890	106,380
Gross Income	(2,000)	(2,000)	(2,000)
Net Expenditure	<u>103,890</u>	<u>103,890</u>	<u>104,380</u>
Renovation Property Grants			
Gross Expenditure	1,146,360	1,146,360	959,440
Gross Income	(1,037,910)	(1,037,910)	(832,800)
Net Expenditure	<u>108,450</u>	<u>108,450</u>	<u>126,640</u>
Southfield Shaw Park Homes			
Gross Expenditure	65,970	65,970	62,200
Gross Income	(147,920)	(147,920)	(147,920)
Net Expenditure	<u>(81,950)</u>	<u>(81,950)</u>	<u>(85,720)</u>

Service Choice Based Lettings
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Choice Based Lettings

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	7,500	7,500	7,500
	7,500	7,500	7,500
	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>
	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>

Service Denton Caravan Site
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Denton Caravan Site			
Premises Related Expenses	34,190	34,190	34,190
Repairs, alterations & buildings	9,000	9,000	9,000
Energy costs	1,570	1,570	1,570
Water services	23,620	23,620	23,620
Supplies & Services	30	30	30
Services	30	30	30
Support Services Expenditure	4,630	4,630	3,340
Corporate Services	3,040	3,040	3,340
Community Services	1,590	1,590	0
Gross Expenditure	38,850	38,850	37,560
Customer & client receipts	(35,540)	(35,540)	(35,540)
Rents tithes way leaves etc	(35,540)	(35,540)	(35,540)
Gross Income	(35,540)	(35,540)	(35,540)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	3,310	3,310	2,020

Service Homelessness
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO440 Homelessness

Homelessness

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	445,870	584,240	722,780
Direct employee expenses	445,870	582,250	722,780
Indirect employee expenses	0	1,990	0
Transport Related Expenses	600	600	600
Public transport	100	100	100
Car allowances	500	500	500
Supplies & Services	996,720	1,734,520	547,520
Equipment furniture & materials	70	70	70
Services	812,650	1,550,450	363,450
Grants and Subscriptions	8,000	8,000	8,000
Miscellaneous expenses	176,000	176,000	176,000
Support Services Expenditure	126,150	147,190	174,180
Chief Executive	2,680	2,680	5,740
Corporate Services	72,810	72,810	110,240
Community Services	26,150	47,190	34,900
Administrative Buildings	21,050	21,050	19,840
Other Support Services	3,460	3,460	3,460
Gross Expenditure	1,569,340	2,466,550	1,445,080
Government grants	(716,150)	(1,175,190)	(402,790)
Government grants	(716,150)	(1,175,190)	(402,790)
Other grants, re-imbursments or contributions	(150,050)	(503,300)	(220,050)
Other grants or contributions	(150,050)	(503,300)	(220,050)
Gross Income	(866,200)	(1,678,490)	(622,840)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	703,140	788,060	822,240

Service KCC Highways Verge Maintenance
Cabinet Portfolio Operational Services
Directorate Housing

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO247 Environmental safety routine maintenance

KCC Highways Verge Maintenance

Premises Related Expenses

Grounds maintenance costs

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	420	0	0
	420	0	0
Gross Expenditure	<u>420</u>	<u>0</u>	<u>0</u>
Gross Income	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>420</u>	<u>0</u>	<u>0</u>

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Horticulture Parks Open Spaces			
Employee Expenses	655,510	558,320	610,710
Direct employee expenses	655,310	558,120	610,510
Indirect employee expenses	200	200	200
Premises Related Expenses	123,950	124,370	124,000
Repairs, alterations & buildings	44,100	44,100	44,100
Energy costs	4,940	4,940	4,940
Rents	600	600	600
Rates	2,550	2,550	2,600
Water services	7,580	7,580	7,580
Fixtures & fittings	21,770	21,770	21,770
Grounds maintenance costs	42,410	42,830	42,410
Transport Related Expenses	100,430	100,430	96,850
Direct transport costs	6,500	6,500	6,500
Transport recharges	93,930	93,930	90,350
Supplies & Services	77,170	77,170	77,170
Equipment furniture & materials	53,060	53,060	53,060
Services	18,080	18,080	18,080
Communications & computing	6,030	6,030	6,030
Support Services Expenditure	570,760	570,760	614,330
Chief Executive	2,960	2,960	1,740
Corporate Services	86,290	86,290	93,700
Community Services	21,510	21,510	18,810
Operational Services	459,900	459,900	499,980
Other Support Services	100	100	100
Gross Expenditure	1,527,820	1,431,050	1,523,060
Other grants, re-imbursements or contributions	(270)	(270)	(270)
Other grants or contributions	(270)	(270)	(270)
Customer & client receipts	(21,690)	(21,690)	(21,690)
Sales of product or materials	(500)	(500)	(500)
Rents tithes way leaves etc	(21,190)	(21,190)	(21,190)

Service Horticulture Parks Open Spaces
Cabinet Portfolio Operational Services
Directorate Housing

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO507 Parks and Open Spaces

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	<u>(21,960)</u>	<u>(21,960)</u>	<u>(21,960)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>1,505,860</u>	<u>1,409,090</u>	<u>1,501,100</u>

Service Housing Strategy and Development
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

Housing Strategy and Development

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Equipment furniture & materials
 Printing stationery general
 Services
 Miscellaneous expenses

Support Services Expenditure

Chief Executive
 Corporate Services
 Community Services
 Operational Services
 Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	194,850	0	0
Direct employee expenses	194,850	0	0
Transport Related Expenses	70	0	0
Public transport	70	0	0
Supplies & Services	32,600	0	0
Equipment furniture & materials	50	0	0
Printing stationery general	50	0	0
Services	30,000	0	0
Miscellaneous expenses	2,500	0	0
Support Services Expenditure	76,360	136,130	142,520
Chief Executive	770	0	0
Corporate Services	43,820	136,130	140,400
Community Services	30,120	0	0
Operational Services	0	0	2,120
Other Support Services	1,650	0	0
Gross Expenditure	303,880	136,130	142,520
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	303,880	136,130	142,520

Service Miscellaneous Housing Services
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Miscellaneous Housing Services			
Employee Expenses	182,680	139,520	252,320
Direct employee expenses	181,980	138,820	251,620
Indirect employee expenses	700	700	700
Transport Related Expenses	1,150	1,150	1,150
Public transport	150	150	150
Car allowances	1,000	1,000	1,000
Supplies & Services	2,000	37,000	2,000
Equipment furniture & materials	300	300	300
Clothes, uniform & laundry	200	200	200
Printing stationery general	600	600	600
Services	200	35,200	200
Expenses	400	400	400
Miscellaneous expenses	300	300	300
Support Services Expenditure	74,200	74,200	104,870
Chief Executive	1,680	1,680	2,030
Corporate Services	25,640	25,640	29,320
Community Services	35,030	35,030	60,580
Administrative Buildings	10,680	10,680	11,770
Other Support Services	1,170	1,170	1,170
Gross Expenditure	260,030	251,870	360,340
Customer & client receipts	(100)	(100)	(100)
Sales of product or materials	(100)	(100)	(100)
Gross Income	(100)	(100)	(100)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	259,930	251,770	360,240

Service Private Housing Standards
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO5B Environmental & Regulatory
 RO521X Regulatory services

Private Housing Standards

Supplies & Services

Miscellaneous expenses

Support Services Expenditure

Corporate Services

Community Services

Operational Services

Gross Expenditure

Customer & client receipts

Fees and charges for services

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	3,000	3,000	3,000
Miscellaneous expenses	3,000	3,000	3,000
Support Services Expenditure	102,890	102,890	103,380
Corporate Services	15,760	15,760	16,100
Community Services	87,130	87,130	86,460
Operational Services	0	0	820
Gross Expenditure	105,890	105,890	106,380
Customer & client receipts	(2,000)	(2,000)	(2,000)
Fees and charges for services	(2,000)	(2,000)	(2,000)
Gross Income	(2,000)	(2,000)	(2,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	103,890	103,890	104,380

Service Renovation Property Grants
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
RO4 Housing Services (GFRA only)
RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Renovation Property Grants			
Supplies & Services	1,038,110	1,038,110	833,000
Equipment furniture & materials	200	200	200
Grants and Subscriptions	1,037,910	1,037,910	832,800
Support Services Expenditure	108,250	108,250	126,440
Corporate Services	7,790	7,790	23,980
Community Services	100,460	100,460	102,460
Gross Expenditure	1,146,360	1,146,360	959,440
Government grants	(1,037,910)	(1,037,910)	(832,800)
Government grants	(1,037,910)	(1,037,910)	(832,800)
Gross Income	(1,037,910)	(1,037,910)	(832,800)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	108,450	108,450	126,640

Service Southfield Shaw Park Homes
Cabinet Portfolio Housing Services
Directorate Housing

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO460 Other council properties-travellers

Southfield Shaw Park Homes

Premises Related Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	59,760	59,760	59,760
Repairs, alterations & buildings	14,000	14,000	14,000
Energy costs	30,890	30,890	30,890
Water services	10,870	10,870	10,870
Grounds maintenance costs	4,000	4,000	4,000

Support Services Expenditure

	6,210	6,210	2,440
Corporate Services	2,220	2,220	2,440
Community Services	3,990	3,990	0

Gross Expenditure

	65,970	65,970	62,200
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Other grants, re-imbursements or contributions

	(36,490)	(36,490)	(36,490)
Other grants or contributions	(36,490)	(36,490)	(36,490)

Customer & client receipts

	(111,430)	(111,430)	(111,430)
Rents tithes way leaves etc	(111,430)	(111,430)	(111,430)

Gross Income

	(147,920)	(147,920)	(147,920)
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**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

	(81,950)	(81,950)	(85,720)
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Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Administrative Buildings			
Gross Expenditure	772,170	779,710	801,020
Gross Income	(167,740)	(167,740)	(167,740)
Net Expenditure	<u>604,430</u>	<u>611,970</u>	<u>633,280</u>
Arts and Heritage Development			
Gross Expenditure	89,610	109,120	424,680
Gross Income	(5,100)	(5,100)	(5,100)
Net Expenditure	<u>84,510</u>	<u>104,020</u>	<u>419,580</u>
Canal Basin			
Gross Expenditure	720	720	740
Net Expenditure	<u>720</u>	<u>720</u>	<u>740</u>
CCTV			
Gross Expenditure	186,320	186,820	213,380
Net Expenditure	<u>186,320</u>	<u>186,820</u>	<u>213,380</u>
Central Support Services			
Gross Expenditure	171,240	171,240	171,060
Gross Income	(170,810)	(170,810)	(170,810)
Net Expenditure	<u>430</u>	<u>430</u>	<u>250</u>
Community Events			
Gross Expenditure	207,550	194,550	179,730
Gross Income	(52,440)	(62,440)	(47,440)
Net Expenditure	<u>155,110</u>	<u>132,110</u>	<u>132,290</u>

Communities: Service Summary

Community Engagement

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure	215,210	247,910	220,930
Gross Income	0	(10,090)	0
Net Expenditure	215,210	237,820	220,930

Community Safety

Gross Expenditure	661,210	598,090	639,770
Gross Income	(3,150)	(33,510)	(18,150)
Net Expenditure	658,060	564,580	621,620

Council and Civic Expenses

Gross Expenditure	957,120	943,790	969,510
Net Expenditure	957,120	943,790	969,510

Customer Services

Gross Expenditure	723,650	754,830	852,490
Gross Income	(139,270)	(139,270)	(139,270)
Net Expenditure	584,380	615,560	713,220

Democratic Services

Gross Expenditure	380,990	355,590	372,410
Gross Income	0	(690)	(690)
Net Expenditure	380,990	354,900	371,720

Digital

Gross Expenditure	334,230	0	0
Gross Income	(10,000)	0	0
Net Expenditure	324,230	0	0

Director Communities

Gross Expenditure	139,570	139,570	146,220
Net Expenditure	139,570	139,570	146,220

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
District Shopping Centres			
Gross Expenditure	97,720	97,720	92,480
Gross Income	(325,500)	(325,500)	(325,610)
Net Expenditure	<u>(227,780)</u>	<u>(227,780)</u>	<u>(233,130)</u>
Dog Control			
Gross Expenditure	90,130	90,130	82,650
Gross Income	(9,700)	(9,700)	(9,700)
Net Expenditure	<u>80,430</u>	<u>80,430</u>	<u>72,950</u>
Economic and Rural Affairs			
Gross Expenditure	2,470,950	2,228,900	354,130
Gross Income	(2,017,950)	(1,975,320)	0
Net Expenditure	<u>453,000</u>	<u>253,580</u>	<u>354,130</u>
Election Expenses			
Gross Expenditure	77,480	77,480	78,510
Net Expenditure	<u>77,480</u>	<u>77,480</u>	<u>78,510</u>
Emergency Planning			
Gross Expenditure	37,800	37,800	34,420
Net Expenditure	<u>37,800</u>	<u>37,800</u>	<u>34,420</u>
Environmental Health Admin			
Gross Expenditure	691,930	668,260	747,640
Net Expenditure	<u>691,930</u>	<u>668,260</u>	<u>747,640</u>
Food Hygiene and Food Safety			
Gross Expenditure	160,830	160,830	140,390

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	(1,340)	(1,340)	(1,340)
Net Expenditure	<u>159,490</u>	<u>159,490</u>	<u>139,050</u>
The Grand			
Gross Expenditure	0	158,900	0
Gross Income	0	(158,900)	0
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Health and Safety			
Gross Expenditure	69,220	69,220	60,380
Gross Income	(1,680)	(1,680)	(1,680)
Net Expenditure	<u>67,540</u>	<u>67,540</u>	<u>58,700</u>
Individual Elector Registration			
Gross Expenditure	143,620	143,620	146,080
Gross Income	(3,010)	(3,010)	(3,010)
Net Expenditure	<u>140,610</u>	<u>140,610</u>	<u>143,070</u>
Industrial Estates			
Gross Expenditure	79,080	79,080	74,480
Gross Income	(696,550)	(696,550)	(777,800)
Net Expenditure	<u>(617,470)</u>	<u>(617,470)</u>	<u>(703,320)</u>
Investment Properties			
Gross Expenditure	52,360	77,360	64,200
Gross Income	(1,624,140)	(1,521,340)	(1,344,290)
Net Expenditure	<u>(1,571,780)</u>	<u>(1,443,980)</u>	<u>(1,280,090)</u>
Land Charges			
Gross Expenditure	128,000	128,000	128,000
Gross Income	(128,000)	(128,000)	(128,000)
Net Expenditure	<u>0</u>	<u>0</u>	<u>0</u>

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Legal Services			
Gross Expenditure	544,210	544,210	554,640
Net Expenditure	<u>544,210</u>	<u>544,210</u>	<u>554,640</u>
Leisure Centres			
Gross Expenditure	354,470	370,150	281,810
Gross Income	(297,250)	(265,300)	(300,290)
Net Expenditure	<u>57,220</u>	<u>104,850</u>	<u>(18,480)</u>
Licences			
Gross Expenditure	441,670	447,590	459,850
Gross Income	(314,240)	(314,240)	(328,480)
Net Expenditure	<u>127,430</u>	<u>133,350</u>	<u>131,370</u>
Market			
Gross Expenditure	242,220	254,050	233,980
Gross Income	(68,000)	(79,830)	(80,500)
Net Expenditure	<u>174,220</u>	<u>174,220</u>	<u>153,480</u>
Miscellaneous Financial Assistance			
Gross Expenditure	117,140	117,140	117,140
Net Expenditure	<u>117,140</u>	<u>117,140</u>	<u>117,140</u>
Miscellaneous Property Holding			
Gross Expenditure	36,020	68,020	88,420
Gross Income	(51,810)	(15,430)	(106,380)
Net Expenditure	<u>(15,790)</u>	<u>52,590</u>	<u>(17,960)</u>

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Miscellaneous Works Services			
Gross Expenditure	11,080	11,080	83,890
Gross Income	0	0	(72,810)
Net Expenditure	<u>11,080</u>	<u>11,080</u>	<u>11,080</u>
Parking Car Parks			
Gross Expenditure	366,680	366,680	324,330
Gross Income	(918,560)	(904,010)	(1,078,370)
Net Expenditure	<u>(551,880)</u>	<u>(537,330)</u>	<u>(754,040)</u>
Parking Decriminalisation			
Gross Expenditure	815,790	818,060	849,350
Gross Income	(699,340)	(687,370)	(784,500)
Net Expenditure	<u>116,450</u>	<u>130,690</u>	<u>64,850</u>
Human Resources			
Gross Expenditure	317,320	317,320	386,690
Net Expenditure	<u>317,320</u>	<u>317,320</u>	<u>386,690</u>
Pollution Control			
Gross Expenditure	312,220	318,320	278,080
Gross Income	(5,970)	(5,970)	(5,970)
Net Expenditure	<u>306,250</u>	<u>312,350</u>	<u>272,110</u>
Property Services			
Gross Expenditure	659,760	640,970	710,050
Gross Income	0	(280)	(280)
Net Expenditure	<u>659,760</u>	<u>640,690</u>	<u>709,770</u>

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Public Carriage Administration			
Gross Expenditure	69,760	69,760	66,380
Gross Income	(82,480)	(82,480)	(75,550)
Net Expenditure	<u>(12,720)</u>	<u>(12,720)</u>	<u>(9,170)</u>
Public Conveniences			
Gross Expenditure	73,970	73,970	75,160
Gross Income	(250)	(250)	(250)
Net Expenditure	<u>73,720</u>	<u>73,720</u>	<u>74,910</u>
Public Health and Wellbeing			
Gross Expenditure	299,490	299,490	298,560
Gross Income	(16,530)	(16,530)	(17,190)
Net Expenditure	<u>282,960</u>	<u>282,960</u>	<u>281,370</u>
Recruitment and Training Expenses			
Gross Expenditure	73,750	73,750	73,750
Net Expenditure	<u>73,750</u>	<u>73,750</u>	<u>73,750</u>
Reprographics			
Gross Expenditure	230,710	230,710	239,550
Gross Income	(20,090)	(20,090)	(20,090)
Net Expenditure	<u>210,620</u>	<u>210,620</u>	<u>219,460</u>
Rodent and Pest Control			
Gross Expenditure	17,260	17,260	15,060
Net Expenditure	<u>17,260</u>	<u>17,260</u>	<u>15,060</u>

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Sports Development and Comm Rec			
Gross Expenditure	309,530	318,530	320,530
Gross Income	(15,350)	(15,350)	(15,350)
Net Expenditure	<u>294,180</u>	<u>303,180</u>	<u>305,180</u>
St Georges Centre			
Gross Expenditure	1,420,530	1,420,530	1,445,540
Gross Income	(1,366,050)	(1,366,050)	(1,370,580)
Net Expenditure	<u>54,480</u>	<u>54,480</u>	<u>74,960</u>
Town Pontoon			
Gross Expenditure	91,720	91,720	118,760
Net Expenditure	<u>91,720</u>	<u>91,720</u>	<u>118,760</u>
Tourism			
Gross Expenditure	139,100	139,100	143,100
Gross Income	(13,350)	(13,350)	(13,350)
Net Expenditure	<u>125,750</u>	<u>125,750</u>	<u>129,750</u>
Town Centre Initiative			
Gross Expenditure	240,490	373,810	263,170
Gross Income	(15,300)	(15,300)	(15,300)
Net Expenditure	<u>225,190</u>	<u>358,510</u>	<u>247,870</u>
Town Pier			
Gross Expenditure	98,760	98,760	106,290
Net Expenditure	<u>98,760</u>	<u>98,760</u>	<u>106,290</u>
Town Services			
Gross Expenditure	8,780	8,780	12,170
Net Expenditure	<u>8,780</u>	<u>8,780</u>	<u>12,170</u>

Communities: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
The Woodville			
Gross Expenditure	1,050,840	1,024,920	1,197,660
Gross Income	(216,440)	(268,450)	(677,590)
Net Expenditure	<u>834,400</u>	<u>756,470</u>	<u>520,070</u>

Service Administrative Buildings
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Administrative Buildings

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Transport Related Expenses

Transport recharges

Supplies & Services

Equipment furniture & materials
Catering
Clothes, uniform & laundry
Services
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Other Support Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

215,480

215,480

358,770

119,590
105,890
112,880
5,310
750
14,350

3,460

3,460

66,410

6,640
4,500
300
35,200
19,770

128,050

2,530
80,140
44,630
750

772,170

(167,740)

(167,740)

(167,740)

604,430

223,020

223,020

358,770

119,590
105,890
112,880
5,310
750
14,350

3,460

3,460

66,410

6,640
4,500
300
35,200
19,770

128,050

2,530
80,140
44,630
750

779,710

(167,740)

(167,740)

(167,740)

611,970

225,130

225,130

361,030

119,590
105,890
115,140
5,310
750
14,350

3,490

3,490

66,410

6,640
4,500
300
35,200
19,770

144,960

2,760
94,380
47,070
750

801,020

(167,740)

(167,740)

(167,740)

633,280

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

Arts and Heritage Development

Employee Expenses

Direct employee expenses

Premises Related Expenses

Repairs, alterations & buildings
Energy costs
Rates
Water services
Fixtures & fittings
Cleaning & domestic supplies

Transport Related Expenses

Car allowances

Supplies & Services

Equipment furniture & materials
Catering
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions
Contribution to reserves
Miscellaneous expenses

Transfer Payments

Other transfer payments

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Customer & client receipts

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

24,510

24,510

13,320

13,060

140

0

0

120

0

150

150

32,290

100

0

0

12,050

340

0

18,300

0

1,500

600

600

18,740

420

11,080

5,290

1,280

670

89,610

(5,100)

24,510

24,510

13,320

13,060

140

0

0

120

0

150

150

51,800

100

0

0

15,420

340

0

24,440

10,000

1,500

600

600

18,740

420

11,080

5,290

1,280

670

109,120

(5,100)

153,950

153,950

56,820

33,560

4,140

12,000

1,000

120

6,000

150

150

189,900

20,100

1,500

3,500

31,660

2,340

47,000

18,300

0

65,500

600

600

23,260

400

15,420

5,360

1,410

670

424,680

(5,100)

Service Arts and Heritage Development
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Rents tithes way leaves etc	(5,100)	(5,100)	(5,100)
Gross Income	<u><u>(5,100)</u></u>	<u><u>(5,100)</u></u>	<u><u>(5,100)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>84,510</u></u>	<u><u>104,020</u></u>	<u><u>419,580</u></u>

Service Canal Basin
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO507 Parks and Open Spaces

Canal Basin

Premises Related Expenses

Rents

Support Services Expenditure

Corporate Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Premises Related Expenses	480	480	480
Rents	480	480	480
Support Services Expenditure	240	240	260
Corporate Services	240	240	260
Gross Expenditure	720	720	740
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	720	720	740

Service CCTV
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

CCTV

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Premises Related Expenses	770	770	770
Energy costs	770	770	770
Supplies & Services	184,450	184,950	208,560
Equipment furniture & materials	20,000	20,500	20,000
Services	162,550	162,550	186,660
Grants and Subscriptions	1,900	1,900	1,900
Support Services Expenditure	1,100	1,100	4,050
Corporate Services	690	690	3,640
Other Support Services	410	410	410
Gross Expenditure	186,320	186,820	213,380
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	186,320	186,820	213,380

Service Central Support Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Central Support Services			
Supplies & Services	168,470	168,470	168,470
Communications & computing	168,470	168,470	168,470
Support Services Expenditure	2,770	2,770	2,590
Corporate Services	2,770	2,770	2,590
<i>Gross Expenditure</i>	<u>171,240</u>	<u>171,240</u>	<u>171,060</u>
Other recharges	(170,810)	(170,810)	(170,810)
Other Recharge Income	(170,810)	(170,810)	(170,810)
<i>Gross Income</i>	<u>(170,810)</u>	<u>(170,810)</u>	<u>(170,810)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>430</u>	<u>430</u>	<u>250</u>

Service Community Events
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Community Events			
Employee Expenses	6,490	6,490	6,620
Direct employee expenses	6,490	6,490	6,620
Premises Related Expenses	1,400	11,400	1,400
Repairs, alterations & buildings	810	10,810	810
Energy costs	590	590	590
Supplies & Services	157,450	134,450	129,450
Equipment furniture & materials	500	500	500
Services	83,320	83,320	83,320
Grants and Subscriptions	7,000	7,000	7,000
Miscellaneous expenses	66,630	43,630	38,630
Support Services Expenditure	42,210	42,210	42,260
Corporate Services	5,380	5,380	5,180
Community Services	36,830	36,830	37,080
Gross Expenditure	207,550	194,550	179,730
Other grants, re-imburements or contributions	(17,690)	(17,690)	(12,690)
Other grants or contributions	(17,690)	(17,690)	(12,690)
Customer & client receipts	(34,750)	(34,750)	(34,750)
Fees and charges for services	(34,750)	(34,750)	(34,750)
Other recharges	0	(10,000)	0
Other Recharge Income	0	(10,000)	0
Gross Income	(52,440)	(62,440)	(47,440)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	155,110	132,110	132,290

Service Community Engagement
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Community Engagement			
Employee Expenses	139,440	139,440	145,160
Direct employee expenses	139,440	139,440	145,160
Transport Related Expenses	150	150	150
Public transport	150	150	150
Supplies & Services	75,620	108,320	75,620
Services	30,070	45,070	30,070
Communications & computing	50	50	50
Grants and Subscriptions	25,500	25,500	25,500
Miscellaneous expenses	20,000	37,700	20,000
Gross Expenditure	<u><u>215,210</u></u>	<u><u>247,910</u></u>	<u><u>220,930</u></u>
Government grants	0	(10,090)	0
Government grants	0	(10,090)	0
Gross Income	<u><u>0</u></u>	<u><u>(10,090)</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>215,210</u></u>	<u><u>237,820</u></u>	<u><u>220,930</u></u>

Service Community Safety
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5231 Community safety

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Community Safety			
Employee Expenses	509,420	418,710	479,560
Direct employee expenses	509,420	418,710	479,560
Transport Related Expenses	100	100	100
Public transport	50	50	50
Car allowances	50	50	50
Supplies & Services	49,520	77,110	50,810
Equipment furniture & materials	5,000	2,730	8,000
Services	14,290	21,290	12,580
Grants and Subscriptions	15,230	38,590	15,230
Miscellaneous expenses	15,000	14,500	15,000
Support Services Expenditure	102,170	102,170	109,300
Chief Executive	2,250	2,250	820
Corporate Services	54,580	54,580	58,330
Community Services	35,520	35,520	39,680
Administrative Buildings	6,410	6,410	7,060
Other Support Services	3,410	3,410	3,410
Gross Expenditure	661,210	598,090	639,770
Other grants, re-imbursments or contributions	0	(30,360)	0
Other grants or contributions	0	(30,360)	0
Customer & client receipts	(3,150)	(3,150)	(18,150)
Fees and charges for services	(3,150)	(3,150)	(18,150)
Gross Income	(3,150)	(33,510)	(18,150)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	658,060	564,580	621,620

Service Council and Civic Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6410 Corporate & democratic core

Council and Civic Expenses

Employee Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Direct employee expenses	23,540	10,210	24,000
Indirect employee expenses	4,750	4,750	4,750

Transport Related Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Contract leases	3,770	3,770	3,770
Public transport	640	640	640
Car allowances	2,800	2,800	2,800

Supplies & Services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Equipment furniture & materials	3,500	3,500	3,500
Catering	600	600	600
Clothes, uniform & laundry	150	150	150
Services	380	380	380
Communications & computing	4,900	4,900	4,900
Members allowances	290,140	290,140	294,970
Expenses	1,800	1,800	1,800
Miscellaneous expenses	8,620	8,620	8,620

Support Services Expenditure

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Chief Executive	44,640	44,640	28,250
Corporate Services	374,400	374,400	364,440
Community Services	87,360	87,360	105,880
Operational Services	0	0	21,400
Administrative Buildings	104,720	104,720	98,250
Other Support Services	410	410	410

Gross Expenditure	957,120	943,790	969,510
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Gross Income	0	0	0
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

957,120	943,790	969,510
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Service Customer Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Customer Services			
Employee Expenses	428,400	459,580	539,210
Direct employee expenses	428,400	459,580	539,210
Transport Related Expenses	200	200	200
Public transport	50	50	50
Car allowances	150	150	150
Supplies & Services	43,960	43,960	45,050
Equipment furniture & materials	1,610	1,610	1,610
Clothes, uniform & laundry	1,830	1,830	1,830
Services	36,520	36,520	39,210
Communications & computing	4,000	4,000	2,400
Support Services Expenditure	251,090	251,090	268,030
Chief Executive	11,210	11,210	11,150
Corporate Services	188,520	188,520	201,670
Community Services	4,160	4,160	4,340
Administrative Buildings	36,260	36,260	39,940
Other Support Services	10,940	10,940	10,930
Gross Expenditure	723,650	754,830	852,490
Other grants, re-imbursments or contributions	(127,520)	(127,520)	(127,520)
Other grants or contributions	(127,520)	(127,520)	(127,520)
Customer & client receipts	(11,750)	(11,750)	(11,750)
Sales of product or materials	(11,200)	(11,200)	(11,200)
Fees and charges for services	(550)	(550)	(550)
Gross Income	(139,270)	(139,270)	(139,270)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	584,380	615,560	713,220

Service Democratic Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Democratic Services			
Employee Expenses	294,160	268,760	278,170
Direct employee expenses	294,160	268,760	278,170
Transport Related Expenses	720	720	720
Public transport	500	500	500
Car allowances	220	220	220
Supplies & Services	5,800	5,800	5,800
Equipment furniture & materials	3,440	3,440	3,440
Printing stationery general	1,530	1,530	1,530
Expenses	360	360	360
Grants and Subscriptions	470	470	470
Support Services Expenditure	80,310	80,310	87,720
Chief Executive	4,420	4,420	5,680
Corporate Services	54,090	54,090	61,050
Community Services	1,400	1,400	1,470
Administrative Buildings	15,330	15,330	14,450
Other Support Services	5,070	5,070	5,070
Gross Expenditure	380,990	355,590	372,410
Customer & client receipts	0	(690)	(690)
Sales of product or materials	0	(690)	(690)
Gross Income	0	(690)	(690)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	380,990	354,900	371,720

Service Digital
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Digital

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	306,880	0	0
Direct employee expenses	306,880	0	0
Support Services Expenditure	27,350	0	0
Corporate Services	16,740	0	0
Administrative Buildings	8,550	0	0
Other Support Services	2,060	0	0
Gross Expenditure	<u><u>334,230</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Other grants, re-imbursements or contributions	(10,000)	0	0
Other grants or contributions	(10,000)	0	0
Gross Income	<u><u>(10,000)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>324,230</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Service Director Communities
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Communities

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Support Services Expenditure

Chief Executive
Corporate Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	132,790	132,790	138,570
Direct employee expenses	132,790	132,790	138,570
Transport Related Expenses	200	200	200
Public transport	200	200	200
Support Services Expenditure	6,580	6,580	7,450
Chief Executive	370	370	400
Corporate Services	3,670	3,670	4,290
Administrative Buildings	2,130	2,130	2,350
Other Support Services	410	410	410
Gross Expenditure	139,570	139,570	146,220
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	139,570	139,570	146,220

Service District Shopping Centres
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5352 Business Support

District Shopping Centres

Premises Related Expenses

	19,190	19,190	19,240
Repairs, alterations & buildings	15,300	15,300	15,300
Energy costs	700	700	700
Rates	2,690	2,690	2,740
Water services	500	500	500

Supplies & Services

	6,100	6,100	6,100
Services	6,100	6,100	6,100

Support Services Expenditure

	72,430	72,430	67,140
Corporate Services	71,180	71,180	65,890
Other Support Services	1,250	1,250	1,250

Gross Expenditure

97,720	97,720	92,480
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Customer & client receipts

(325,500)	(325,500)	(325,610)
Rents tithes way leaves etc	(325,500)	(325,610)

Gross Income

(325,500)	(325,500)	(325,610)
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Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)

(227,780)	(227,780)	(233,130)
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Service Dog Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Dog Control

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	27,400	27,400	27,400
Services	27,400	27,400	27,400
Support Services Expenditure	62,730	62,730	55,250
Corporate Services	2,690	2,690	2,960
Community Services	60,040	60,040	52,290
Gross Expenditure	90,130	90,130	82,650
Customer & client receipts	(9,700)	(9,700)	(9,700)
Fees and charges for services	(9,700)	(9,700)	(9,700)
Gross Income	(9,700)	(9,700)	(9,700)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	80,430	80,430	72,950

Service Economic and Rural Affairs
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Economic and Rural Affairs			
Employee Expenses	798,560	291,510	260,910
Direct employee expenses	798,560	291,510	260,910
Transport Related Expenses	5,360	5,360	5,360
Contract leases	5,020	5,020	5,020
Public transport	200	200	200
Car allowances	140	140	140
Supplies & Services	1,619,350	1,884,350	17,350
Services	27,560	267,560	5,560
Expenses	40	40	40
Grants and Subscriptions	1,546,750	1,546,750	11,750
Miscellaneous expenses	45,000	70,000	0
Support Services Expenditure	47,680	47,680	70,510
Chief Executive	2,230	2,230	820
Corporate Services	35,680	35,680	55,910
Community Services	1,930	1,930	5,290
Administrative Buildings	6,410	6,410	7,060
Other Support Services	1,430	1,430	1,430
Gross Expenditure	2,470,950	2,228,900	354,130
Government grants	(2,017,950)	(1,975,320)	0
Government grants	(2,017,950)	(1,975,320)	0
Gross Income	(2,017,950)	(1,975,320)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	453,000	253,580	354,130

Service Election Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Election Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	240	240	240
Printing stationery general	240	240	240
Support Services Expenditure	77,240	77,240	78,270
Corporate Services	62,770	62,770	63,800
Other Support Services	14,470	14,470	14,470
Gross Expenditure	<u><u>77,480</u></u>	<u><u>77,480</u></u>	<u><u>78,510</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>77,480</u></u>	<u><u>77,480</u></u>	<u><u>78,510</u></u>

Service Emergency Planning
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6450 Emergency planning

Emergency Planning

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Community Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	34,290	34,290	34,290
Services	34,290	34,290	34,290
Support Services Expenditure	3,510	3,510	130
Corporate Services	120	120	130
Community Services	3,390	3,390	0
Gross Expenditure	37,800	37,800	34,420
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	37,800	37,800	34,420

Service Environmental Health Admin
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Environmental Health Admin

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Printing stationery general
Services
Communications & computing
Expenses

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	516,340	492,670	552,470
Direct employee expenses	516,340	492,670	552,470
Transport Related Expenses	2,680	2,680	2,680
Public transport	440	440	440
Car allowances	2,240	2,240	2,240
Supplies & Services	2,560	20,640	21,190
Printing stationery general	70	70	70
Services	690	18,770	19,320
Communications & computing	1,100	1,100	1,100
Expenses	700	700	700
Third Party Payments	18,080	0	0
Other local authorities	18,080	0	0
Support Services Expenditure	152,270	152,270	171,300
Chief Executive	8,660	8,660	6,560
Corporate Services	101,440	101,440	119,500
Community Services	4,440	4,440	4,550
Administrative Buildings	29,170	29,170	32,130
Other Support Services	8,560	8,560	8,560
Gross Expenditure	691,930	668,260	747,640
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	691,930	668,260	747,640

Service Food Hygiene and Food Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
 RO5B Environmental & Regulatory
 RO521X Regulatory services

Food Hygiene and Food Safety

Supplies & Services

Equipment furniture & materials
 Services

1,790

1,790

1,790

840

840

840

950

950

950

Support Services Expenditure

Corporate Services
 Community Services

159,040

159,040

138,600

460

460

510

158,580

158,580

138,090

Gross Expenditure

160,830

160,830

140,390

Customer & client receipts

Sales of product or materials

(1,340)

(1,340)

(1,340)

(1,340)

(1,340)

(1,340)

Gross Income

(1,340)

(1,340)

(1,340)

**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

159,490

159,490

139,050

Service The Grand
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5360 Community development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
The Grand			
Employee Expenses	0	123,300	0
Direct employee expenses	0	123,300	0
Supplies & Services	0	35,600	0
Services	0	35,600	0
Gross Expenditure	<u><u>0</u></u>	<u><u>158,900</u></u>	<u><u>0</u></u>
Other grants, re-imbursements or contributions	0	(137,700)	0
Other grants or contributions	0	(137,700)	0
Other recharges	0	(21,200)	0
Other Recharge Income	0	(21,200)	0
Gross Income	<u><u>0</u></u>	<u><u>(158,900)</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Service Health and Safety
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Health and Safety

Supplies & Services

Equipment furniture & materials
Services

410

410

410

210

210

210

200

200

200

Support Services Expenditure

Corporate Services
Community Services

68,810

68,810

59,970

240

240

260

68,570

68,570

59,710

Gross Expenditure

69,220

69,220

60,380

Customer & client receipts

Fees and charges for services

(1,680)

(1,680)

(1,680)

(1,680)

(1,680)

(1,680)

Gross Income

(1,680)

(1,680)

(1,680)

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

67,540

67,540

58,700

Service Individual Elector Registration
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6441 Elections

Individual Elector Registration

Transport Related Expenses

Public transport

Supplies & Services

Equipment furniture & materials
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions

Support Services Expenditure

Corporate Services
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials
Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

1,000

1,000

37,620

1,270

5,310

11,640

18,300

850

250

105,000

98,840

6,160

143,620

(3,010)

(2,910)

(100)

(3,010)

140,610

1,000

1,000

37,620

1,270

5,310

11,640

18,300

850

250

105,000

98,840

6,160

143,620

(3,010)

(2,910)

(100)

(3,010)

140,610

1,000

1,000

37,660

1,270

5,310

11,680

18,300

850

250

107,420

101,260

6,160

146,080

(3,010)

(2,910)

(100)

(3,010)

143,070

Service Industrial Estates
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Industrial Estates			
Premises Related Expenses	1,550	1,550	1,550
Repairs, alterations & buildings	1,550	1,550	1,550
Support Services Expenditure	77,530	77,530	72,930
Corporate Services	77,530	77,530	72,930
Gross Expenditure	79,080	79,080	74,480
Customer & client receipts	(696,550)	(696,550)	(777,800)
Rents tithes way leaves etc	(696,550)	(696,550)	(777,800)
Gross Income	(696,550)	(696,550)	(777,800)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(617,470)	(617,470)	(703,320)

Service Investment Properties
Cabinet Portfolio Commercial
Directorate Communities

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

Investment Properties

Premises Related Expenses

Repairs, alterations & buildings

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

29,920

29,920

0

0

22,440

22,440

52,360

(1,624,140)

(1,624,140)

0

0

(1,624,140)

(1,571,780)

29,920

29,920

25,000

25,000

22,440

22,440

77,360

(1,496,340)

(1,496,340)

(25,000)

(25,000)

(1,521,340)

(1,443,980)

23,050

23,050

0

0

41,150

41,150

64,200

(1,344,290)

(1,344,290)

0

0

(1,344,290)

(1,280,090)

Service Land Charges
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6460 Local land charges

Land Charges

Employee Expenses

Direct employee expenses

Supplies & Services

Services
Communications & computing
Expenses
Grants and Subscriptions

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Customer & client receipts

Sales of product or materials

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	78,420	78,420	82,930
Direct employee expenses	78,420	78,420	82,930
Supplies & Services	7,590	7,590	7,590
Services	4,760	4,760	4,760
Communications & computing	160	360	160
Expenses	2,500	2,300	2,500
Grants and Subscriptions	170	170	170
Support Services Expenditure	41,990	41,990	37,480
Chief Executive	820	820	820
Corporate Services	31,600	31,600	30,960
Community Services	4,310	4,310	0
Administrative Buildings	4,270	4,270	4,710
Other Support Services	990	990	990
Gross Expenditure	128,000	128,000	128,000
Customer & client receipts	(128,000)	(128,000)	(128,000)
Sales of product or materials	(128,000)	(128,000)	(128,000)
Gross Income	(128,000)	(128,000)	(128,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	0	0	0

Service Legal Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Legal Services

Third Party Payments

Other local authorities

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Third Party Payments	461,330	461,330	451,860
Other local authorities	461,330	461,330	451,860
Support Services Expenditure	82,880	82,880	102,780
Chief Executive	2,710	2,710	3,440
Corporate Services	63,360	63,360	81,160
Community Services	1,520	1,520	1,590
Administrative Buildings	12,820	12,820	14,120
Other Support Services	2,470	2,470	2,470
Gross Expenditure	544,210	544,210	554,640
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	544,210	544,210	554,640

Service Leisure Centres
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Leisure Centres			
Premises Related Expenses	163,100	163,100	88,100
Repairs, alterations & buildings	150,350	150,350	75,350
Fixtures & fittings	10,250	10,250	10,250
Grounds maintenance costs	2,500	2,500	2,500
Supplies & Services	38,100	53,780	38,100
Services	38,100	53,780	38,100
Support Services Expenditure	153,270	153,270	155,610
Corporate Services	63,040	63,040	61,800
Community Services	54,500	54,500	54,760
Operational Services	32,260	32,260	35,580
Other Support Services	3,470	3,470	3,470
Gross Expenditure	354,470	370,150	281,810
Other grants, re-imbursments or contributions	(250,000)	(202,370)	(250,000)
Other grants or contributions	(250,000)	(202,370)	(250,000)
Customer & client receipts	(47,250)	(47,250)	(50,290)
Rents tithes way leaves etc	(47,250)	(47,250)	(50,290)
Other recharges	0	(15,680)	0
Other Recharge Income	0	(15,680)	0
Gross Income	(297,250)	(265,300)	(300,290)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	57,220	104,850	(18,480)

Service Licences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Licences

Employee Expenses

	244,220	230,640	260,790
Direct employee expenses	243,970	230,390	260,540
Indirect employee expenses	250	250	250

Transport Related Expenses

	17,680	17,680	17,680
Public transport	14,580	14,580	14,580
Car allowances	3,100	3,100	3,100

Supplies & Services

	40,220	59,720	40,220
Equipment furniture & materials	8,260	8,260	8,260
Printing stationery general	1,300	1,300	1,300
Services	12,100	12,100	12,100
Communications & computing	14,500	34,000	14,500
Expenses	300	300	300
Grants and Subscriptions	760	760	760
Miscellaneous expenses	3,000	3,000	3,000

Support Services Expenditure

	139,550	139,550	141,160
Chief Executive	640	640	730
Corporate Services	64,010	64,010	73,380
Community Services	64,260	64,260	55,970
Administrative Buildings	4,270	4,270	4,710
Other Support Services	6,370	6,370	6,370

Gross Expenditure	441,670	447,590	459,850
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Other grants, re-imbursements or contributions

	(236,560)	(236,560)	(248,300)
Other grants or contributions	(236,560)	(236,560)	(248,300)

Customer & client receipts

	(77,680)	(77,680)	(80,180)
Sales of product or materials	(77,680)	(77,680)	(80,180)

Gross Income	(314,240)	(314,240)	(328,480)
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

	127,430	133,350	131,370
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Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Market			
Employee Expenses	118,180	118,180	118,760
Direct employee expenses	118,180	118,180	118,760
Premises Related Expenses	57,210	57,210	57,410
Repairs, alterations & buildings	30,500	30,500	30,500
Energy costs	10,000	10,000	10,000
Rates	10,090	10,090	10,290
Water services	4,620	4,620	4,620
Cleaning & domestic supplies	2,000	2,000	2,000
Supplies & Services	23,360	35,190	23,360
Equipment furniture & materials	5,000	16,330	5,000
Services	13,030	13,030	13,030
Communications & computing	600	600	600
Grants and Subscriptions	1,730	1,730	1,730
Miscellaneous expenses	3,000	3,500	3,000
Support Services Expenditure	43,470	43,470	34,450
Chief Executive	690	690	620
Corporate Services	12,770	12,770	16,410
Community Services	30,010	30,010	17,420
Gross Expenditure	242,220	254,050	233,980
Government grants	0	(500)	0
Government grants	0	(500)	0
Other grants, re-imbursments or contributions	(3,000)	(3,000)	(3,000)
Other grants or contributions	(3,000)	(3,000)	(3,000)
Customer & client receipts	(65,000)	(65,000)	(77,500)
Rents tithes way leaves etc	(65,000)	(65,000)	(77,500)
Other recharges	0	(11,330)	0
Other Recharge Income	0	(11,330)	0

Service Market
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	<u>(68,000)</u>	<u>(79,830)</u>	<u>(80,500)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>174,220</u>	<u>174,220</u>	<u>153,480</u>

Service Miscellaneous Financial Assistance
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6470 General grants bequests and donations

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Miscellaneous Financial Assistance			
Supplies & Services	117,140	117,140	117,140
Grants and Subscriptions	117,140	117,140	117,140
Gross Expenditure	<u><u>117,140</u></u>	<u><u>117,140</u></u>	<u><u>117,140</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>117,140</u></u>	<u><u>117,140</u></u>	<u><u>117,140</u></u>

Service Miscellaneous Property Holding
Cabinet Portfolio Performance and Administration
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Miscellaneous Property Holding			
Premises Related Expenses	450	450	450
Grounds maintenance costs	450	450	450
Supplies & Services	15,590	47,590	63,000
Services	15,590	47,590	63,000
Support Services Expenditure	19,980	19,980	24,970
Corporate Services	19,980	19,980	24,970
Gross Expenditure	<u><u>36,020</u></u>	<u><u>68,020</u></u>	<u><u>88,420</u></u>
Customer & client receipts	(51,810)	(15,430)	(106,380)
Rents tithes way leaves etc	(51,810)	(15,430)	(106,380)
Gross Income	<u><u>(51,810)</u></u>	<u><u>(15,430)</u></u>	<u><u>(106,380)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(15,790)</u></u>	<u><u>52,590</u></u>	<u><u>(17,960)</u></u>

Service Miscellaneous Works Services
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO230 Structural Maintenance

Miscellaneous Works Services

Supplies & Services

Equipment furniture & materials
 Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	11,080	11,080	83,890
Equipment furniture & materials	0	0	72,810
Services	11,080	11,080	11,080
	<u>11,080</u>	<u>11,080</u>	<u>83,890</u>
	0	0	(72,810)
Other Recharge Income	0	0	(72,810)
	<u>0</u>	<u>0</u>	<u>(72,810)</u>
	<u>11,080</u>	<u>11,080</u>	<u>11,080</u>

Service Parking Car Parks
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO2 Highways & Transport Services
RO260 Parking services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Parking Car Parks			
Premises Related Expenses	185,630	185,630	188,660
Energy costs	600	600	600
Rents	29,600	29,600	29,600
Rates	152,050	152,050	155,080
Cleaning & domestic supplies	1,010	1,010	1,010
Grounds maintenance costs	2,370	2,370	2,370
Supplies & Services	42,730	42,730	42,730
Equipment furniture & materials	18,130	18,130	18,130
Services	23,170	23,170	23,170
Grants and Subscriptions	720	720	720
Miscellaneous expenses	710	710	710
Support Services Expenditure	138,320	138,320	92,940
Corporate Services	14,560	14,560	19,630
Community Services	123,760	123,760	73,310
Gross Expenditure	366,680	366,680	324,330
Government grants	0	(167,570)	0
Government grants	0	(167,570)	0
Other grants, re-imbursments or contributions	(65,000)	(65,000)	(65,000)
Other grants or contributions	(65,000)	(65,000)	(65,000)
Customer & client receipts	(853,560)	(671,440)	(1,013,370)
Sales of product or materials	(574,330)	(444,820)	(734,140)
Fees and charges for services	(279,200)	(226,590)	(279,200)
Rents tithes way leaves etc	(30)	(30)	(30)
Gross Income	(918,560)	(904,010)	(1,078,370)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(551,880)	(537,330)	(754,040)

Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Parking Decriminalisation			
Employee Expenses	452,520	452,520	481,600
Direct employee expenses	447,520	447,520	476,600
Indirect employee expenses	5,000	5,000	5,000
Transport Related Expenses	8,110	8,110	8,180
Transport recharges	6,910	6,910	6,980
Public transport	1,000	1,000	1,000
Car allowances	200	200	200
Supplies & Services	176,350	178,620	176,350
Equipment furniture & materials	61,320	71,300	61,320
Clothes, uniform & laundry	2,510	2,510	2,510
Printing stationery general	9,550	9,550	9,550
Services	68,560	57,200	68,560
Communications & computing	26,030	29,680	26,030
Grants and Subscriptions	8,130	8,130	8,130
Miscellaneous expenses	250	250	250
Third Party Payments	1,700	1,700	1,700
Other agencies	1,700	1,700	1,700
Support Services Expenditure	177,110	177,110	181,520
Chief Executive	4,890	4,890	6,160
Corporate Services	77,440	77,440	105,730
Community Services	4,160	4,160	4,340
Operational Services	60,730	60,730	33,840
Administrative Buildings	9,800	9,800	11,360
Other Support Services	20,090	20,090	20,090
Gross Expenditure	815,790	818,060	849,350
Government grants	0	(27,890)	0
Government grants	0	(27,890)	0
Customer & client receipts	(699,340)	(659,480)	(784,500)
Sales of product or materials	(167,240)	(154,330)	(252,400)
Fees and charges for services	(532,100)	(505,150)	(532,100)

Service Parking Decriminalisation
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO260 Parking services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Income	<u>(699,340)</u>	<u>(687,370)</u>	<u>(784,500)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>116,450</u>	<u>130,690</u>	<u>64,850</u>

Service Human Resources
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Human Resources			
Employee Expenses	670	110,440	158,580
Direct employee expenses	670	110,440	158,580
Transport Related Expenses	200	200	200
Public transport	150	150	150
Car allowances	50	50	50
Supplies & Services	9,620	9,620	9,620
Communications & computing	4,800	4,800	4,800
Grants and Subscriptions	4,820	4,820	4,820
Third Party Payments	224,900	115,130	121,520
Other local authorities	224,900	115,130	121,520
Support Services Expenditure	81,930	81,930	96,770
Chief Executive	2,610	2,610	2,670
Corporate Services	68,120	68,120	82,040
Administrative Buildings	8,550	8,550	9,410
Other Support Services	2,650	2,650	2,650
Gross Expenditure	317,320	317,320	386,690
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	317,320	317,320	386,690

Service Pollution Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Pollution Control

Supplies & Services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Equipment furniture & materials	15,060	15,060	15,060
Services	27,090	33,190	27,090
Grants and Subscriptions	1,200	1,200	1,200

Support Services Expenditure

Corporate Services	3,060	3,060	3,200
Community Services	265,810	265,810	231,530

Gross Expenditure

	<u>312,220</u>	<u>318,320</u>	<u>278,080</u>
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Customer & client receipts

Sales of product or materials	(380)	(380)	(380)
Fees and charges for services	(5,590)	(5,590)	(5,590)

Gross Income

	<u>(5,970)</u>	<u>(5,970)</u>	<u>(5,970)</u>
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

	<u>306,250</u>	<u>312,350</u>	<u>272,110</u>
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Service Property Services
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Property Services			
Employee Expenses	536,040	517,250	574,570
Direct employee expenses	532,640	513,850	571,170
Indirect employee expenses	3,400	3,400	3,400
Transport Related Expenses	600	600	600
Public transport	200	200	200
Car allowances	400	400	400
Supplies & Services	15,370	15,370	15,660
Equipment furniture & materials	200	200	200
Clothes, uniform & laundry	160	160	160
Printing stationery general	3,250	3,250	3,250
Services	20	20	20
Communications & computing	11,740	11,740	12,030
Support Services Expenditure	107,750	107,750	119,220
Chief Executive	2,420	2,420	2,850
Corporate Services	80,410	80,410	89,500
Community Services	4,160	4,160	4,340
Administrative Buildings	17,410	17,410	19,180
Other Support Services	3,350	3,350	3,350
Gross Expenditure	659,760	640,970	710,050
Customer & client receipts	0	(280)	(280)
Sales of product or materials	0	(280)	(280)
Gross Income	0	(280)	(280)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	659,760	640,690	709,770

Service Public Carriage Administration
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Public Carriage Administration			
Employee Expenses	1,500	1,500	1,500
Direct employee expenses	1,500	1,500	1,500
Premises Related Expenses	720	720	720
Rents	720	720	720
Supplies & Services	4,410	4,410	4,410
Equipment furniture & materials	60	60	60
Services	4,110	4,110	4,110
Communications & computing	240	240	240
Support Services Expenditure	63,130	63,130	59,750
Corporate Services	580	580	640
Community Services	62,360	62,360	58,920
Other Support Services	190	190	190
Gross Expenditure	69,760	69,760	66,380
Customer & client receipts	(82,480)	(82,480)	(75,550)
Sales of product or materials	(76,480)	(76,480)	(69,550)
Fees and charges for services	(6,000)	(6,000)	(6,000)
Gross Income	(82,480)	(82,480)	(75,550)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(12,720)	(12,720)	(9,170)

Service Public Conveniences
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO521X Regulatory services

Public Conveniences

Premises Related Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	47,780	47,780	47,880
Repairs, alterations & buildings	28,060	28,060	28,060
Energy costs	6,950	6,950	6,950
Rates	9,860	9,860	9,960
Water services	2,900	2,900	2,900
Fixtures & fittings	10	10	10

Supplies & Services

	13,480	13,480	13,480
Equipment furniture & materials	4,440	4,440	4,440
Clothes, uniform & laundry	80	80	80
Services	8,960	8,960	8,960

Support Services Expenditure

	12,710	12,710	13,800
Chief Executive	1,300	1,300	1,540
Corporate Services	11,410	11,410	12,260

Gross Expenditure

	73,970	73,970	75,160
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Customer & client receipts

	(250)	(250)	(250)
Sales of product or materials	(250)	(250)	(250)

Gross Income

	(250)	(250)	(250)
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**Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)**

	73,720	73,720	74,910
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Service Public Health and Wellbeing
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Public Health and Wellbeing			
Employee Expenses	126,790	126,790	132,360
Direct employee expenses	126,790	126,790	132,360
Transport Related Expenses	5,120	5,120	5,120
Contract leases	4,720	4,720	4,720
Public transport	200	200	200
Car allowances	200	200	200
Supplies & Services	11,910	11,910	11,910
Services	11,910	11,910	11,910
Support Services Expenditure	155,670	155,670	149,170
Chief Executive	1,570	1,570	1,830
Corporate Services	117,680	117,680	113,370
Community Services	27,830	27,830	24,600
Administrative Buildings	7,720	7,720	8,500
Other Support Services	870	870	870
Gross Expenditure	299,490	299,490	298,560
Other grants, re-imbursments or contributions	(16,530)	(16,530)	(17,190)
Other grants or contributions	(16,530)	(16,530)	(17,190)
Gross Income	(16,530)	(16,530)	(17,190)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	282,960	282,960	281,370

Service Recruitment and Training Expenses
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Recruitment and Training Expenses

Employee Expenses

Direct employee expenses
 Indirect employee expenses

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	73,750	73,750	73,750
Direct employee expenses	2,000	2,000	2,000
Indirect employee expenses	71,750	71,750	71,750
Gross Expenditure	73,750	73,750	73,750
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	73,750	73,750	73,750

Service Reprographics
Cabinet Portfolio Leader
Directorate Communities

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Reprographics

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	75,480	75,480	81,170
Direct employee expenses	75,480	75,480	81,170
Premises Related Expenses	7,020	7,020	4,300
Repairs, alterations & buildings	7,020	7,020	4,300
Supplies & Services	106,640	106,640	105,460
Equipment furniture & materials	63,190	63,190	62,010
Printing stationery general	43,450	43,450	43,450
Support Services Expenditure	41,570	41,570	48,620
Chief Executive	2,990	2,990	1,620
Corporate Services	27,420	27,420	34,840
Administrative Buildings	9,810	9,810	10,810
Other Support Services	1,350	1,350	1,350
Gross Expenditure	230,710	230,710	239,550
Other recharges	(20,090)	(20,090)	(20,090)
Other Recharge Income	(20,090)	(20,090)	(20,090)
Gross Income	(20,090)	(20,090)	(20,090)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	210,620	210,620	219,460

Service Rodent and Pest Control
Cabinet Portfolio Operational Services
Directorate Communities

RO/RA Reference Details:
 RO5B Environmental & Regulatory
 RO521X Regulatory services

Rodent and Pest Control

Support Services Expenditure

Corporate Services
 Community Services

Gross Expenditure

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	17,260	17,260	15,060
Corporate Services	120	120	130
Community Services	17,140	17,140	14,930
Gross Expenditure	<u>17,260</u>	<u>17,260</u>	<u>15,060</u>
Gross Income	<u>0</u>	<u>0</u>	<u>0</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>17,260</u>	<u>17,260</u>	<u>15,060</u>

Service	Sports Development and Comm Rec	RO/RA Reference Details:	
Cabinet Portfolio	Community and Leisure	RO5A	Cultural & Related Services
Directorate	Communities	RO502	Recreation & sport

Sports Development and Comm Rec

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	154,490	163,490	160,770
Direct employee expenses	154,490	163,490	160,770
Premises Related Expenses	55,720	55,720	55,730
Repairs, alterations & buildings	2,550	2,550	2,550
Energy costs	13,910	13,910	13,910
Rents	2,150	2,150	2,150
Rates	310	310	320
Water services	6,020	6,020	6,020
Fixtures & fittings	610	610	610
Cleaning & domestic supplies	2,100	2,100	2,100
Grounds maintenance costs	28,070	28,070	28,070
Transport Related Expenses	6,270	6,270	6,370
Transport recharges	5,720	5,720	5,820
Public transport	50	50	50
Car allowances	500	500	500
Supplies & Services	41,470	41,470	41,910
Equipment furniture & materials	2,250	2,250	2,250
Clothes, uniform & laundry	300	300	300
Printing stationery general	2,030	2,030	2,030
Services	29,410	29,410	29,850
Communications & computing	130	130	130
Expenses	500	500	500
Grants and Subscriptions	6,850	6,850	6,850
Third Party Payments	1,300	1,300	1,300
Transport operators	1,300	1,300	1,300
Transfer Payments	2,000	2,000	2,000
Other transfer payments	2,000	2,000	2,000
Support Services Expenditure	48,280	48,280	52,450
Chief Executive	760	760	820
Corporate Services	18,110	18,110	21,640
Community Services	23,420	23,420	23,560
Administrative Buildings	4,270	4,270	4,710
Other Support Services	1,720	1,720	1,720

Service Sports Development and Comm Rec
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
 RO5A Cultural & Related Services
 RO502 Recreation & sport

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure	<u>309,530</u>	<u>318,530</u>	<u>320,530</u>
Other grants, re-imbursements or contributions	(620)	(620)	(620)
Other grants or contributions	(620)	(620)	(620)
Customer & client receipts	(14,730)	(14,730)	(14,730)
Sales of product or materials	(320)	(320)	(320)
Fees and charges for services	(14,410)	(14,410)	(14,410)
Gross Income	<u>(15,350)</u>	<u>(15,350)</u>	<u>(15,350)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>294,180</u>	<u>303,180</u>	<u>305,180</u>

Service St Georges Centre
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

St Georges Centre

Supplies & Services

Services

Support Services Expenditure

Corporate Services

Gross Expenditure

Customer & client receipts

Rents tithes way leaves etc

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	1,366,050	1,366,050	1,370,580
Services	1,366,050	1,366,050	1,370,580
Support Services Expenditure	54,480	54,480	74,960
Corporate Services	54,480	54,480	74,960
Gross Expenditure	1,420,530	1,420,530	1,445,540
Customer & client receipts	(1,366,050)	(1,366,050)	(1,370,580)
Rents tithes way leaves etc	(1,366,050)	(1,366,050)	(1,370,580)
Gross Income	(1,366,050)	(1,366,050)	(1,370,580)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	54,480	54,480	74,960

Service Town Pontoon
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO280 Airports harbours and toll facilities

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Town Pontoon			
Premises Related Expenses	500	500	500
Cleaning & domestic supplies	500	500	500
Supplies & Services	67,900	67,900	91,900
Equipment furniture & materials	17,790	17,790	17,790
Services	50,110	50,110	50,110
Miscellaneous expenses	0	0	24,000
Support Services Expenditure	23,320	23,320	26,360
Corporate Services	23,320	23,320	26,360
Gross Expenditure	<u><u>91,720</u></u>	<u><u>91,720</u></u>	<u><u>118,760</u></u>
Gross Income	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>91,720</u></u>	<u><u>91,720</u></u>	<u><u>118,760</u></u>

Service Tourism
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Tourism			
Employee Expenses	50,880	50,880	52,920
Direct employee expenses	50,880	50,880	52,920
Transport Related Expenses	250	250	250
Public transport	100	100	100
Car allowances	150	150	150
Supplies & Services	30,200	30,200	30,200
Equipment furniture & materials	3,950	3,950	3,950
Clothes, uniform & laundry	250	250	250
Services	800	800	800
Expenses	17,200	17,200	17,200
Grants and Subscriptions	8,000	8,000	8,000
Support Services Expenditure	57,770	57,770	59,730
Chief Executive	2,660	2,660	1,340
Corporate Services	32,140	32,140	32,140
Community Services	21,420	21,420	24,700
Other Support Services	1,550	1,550	1,550
Gross Expenditure	139,100	139,100	143,100
Customer & client receipts	(13,350)	(13,350)	(13,350)
Sales of product or materials	(13,350)	(13,350)	(13,350)
Gross Income	(13,350)	(13,350)	(13,350)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	125,750	125,750	129,750

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO504 Tourism

Town Centre Initiative

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	56,360	131,430	58,640
Direct employee expenses	56,360	131,430	58,640
Premises Related Expenses	220	220	220
Water services	220	220	220
Transport Related Expenses	50	50	50
Car allowances	50	50	50
Supplies & Services	132,500	190,750	155,500
Equipment furniture & materials	50,000	64,250	50,000
Printing stationery general	3,500	3,500	3,500
Services	500	500	500
Expenses	4,000	4,000	4,000
Miscellaneous expenses	74,500	118,500	97,500
Support Services Expenditure	51,360	51,360	48,760
Chief Executive	820	820	820
Corporate Services	8,390	8,390	9,210
Community Services	32,860	32,860	29,440
Operational Services	9,260	9,260	9,260
Other Support Services	30	30	30
Gross Expenditure	240,490	373,810	263,170
Other grants, re-imbursments or contributions	(5,000)	(5,000)	(5,000)
Other grants or contributions	(5,000)	(5,000)	(5,000)
Customer & client receipts	(10,300)	(10,300)	(10,300)
Sales of product or materials	(10,000)	(10,000)	(10,000)
Fees and charges for services	(300)	(300)	(300)
Gross Income	(15,300)	(15,300)	(15,300)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	225,190	358,510	247,870

Service Town Centre Initiative
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

225,190

2021/22
Projected
Outturn

358,510

2022/23
Original
Estimate

247,870

Service Town Pier
Cabinet Portfolio Strategic Environment
Directorate Communities

RO/RA Reference Details:
 RO2 Highways & Transport Services
 RO280 Airports harbours and toll facilities

Town Pier

Premises Related Expenses

Repairs, alterations & buildings
 Energy costs
 Rates
 Fixtures & fittings

24,400

24,400

24,400

17,500

17,500

17,500

3,000

3,000

3,000

3,000

3,000

3,000

900

900

900

Supplies & Services

Services
 Communications & computing

55,480

55,480

55,480

54,880

54,880

54,880

600

600

600

Support Services Expenditure

Corporate Services

18,880

18,880

26,410

18,880

18,880

26,410

Gross Expenditure

98,760

98,760

106,290

Gross Income

0

0

0

**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

98,760

98,760

106,290

Service Town Services
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Town Services			
Premises Related Expenses	1,000	1,000	1,000
Grounds maintenance costs	1,000	1,000	1,000
Supplies & Services	1,000	1,000	1,000
Clothes, uniform & laundry	500	500	500
Miscellaneous expenses	500	500	500
Support Services Expenditure	6,780	6,780	10,170
Chief Executive	470	470	480
Corporate Services	4,730	4,730	4,770
Community Services	1,390	1,390	4,730
Other Support Services	190	190	190
Gross Expenditure	8,780	8,780	12,170
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	8,780	8,780	12,170

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

The Woodville

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	580,740	485,370	605,330
Direct employee expenses	580,740	485,370	605,330
Premises Related Expenses	133,780	191,030	134,380
Repairs, alterations & buildings	0	57,250	0
Energy costs	60,450	60,450	60,450
Rates	30,010	30,010	30,610
Water services	5,320	5,320	5,320
Fixtures & fittings	15,000	15,000	15,000
Cleaning & domestic supplies	23,000	23,000	23,000
Supplies & Services	151,910	164,110	252,410
Equipment furniture & materials	9,170	21,370	12,170
Catering	30,000	30,000	108,000
Clothes, uniform & laundry	800	800	800
Printing stationery general	800	800	800
Services	101,140	101,140	120,640
Expenses	6,000	6,000	6,000
Miscellaneous expenses	4,000	4,000	4,000
Transfer Payments	5,600	5,600	5,600
Other transfer payments	5,600	5,600	5,600
Support Services Expenditure	178,810	178,810	199,940
Chief Executive	5,560	5,560	6,910
Corporate Services	104,400	104,400	123,910
Community Services	6,240	6,240	6,510
Other Support Services	62,610	62,610	62,610
Gross Expenditure	<u>1,050,840</u>	<u>1,024,920</u>	<u>1,197,660</u>
Other grants, re-imbursments or contributions	(17,440)	0	(23,090)
Other grants or contributions	(17,440)	0	(23,090)
Customer & client receipts	(199,000)	(199,000)	(654,500)
Sales of product or materials	(100,000)	(100,000)	(309,000)
Fees and charges for services	(99,000)	(99,000)	(345,500)

Service The Woodville
Cabinet Portfolio Community and Leisure
Directorate Communities

RO/RA Reference Details:
RO5A Cultural & Related Services
RO501 Culture & heritage

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Other recharges	0	(69,450)	0
Other Recharge Income	0	(69,450)	0
Gross Income	<u><u>(216,440)</u></u>	<u><u>(268,450)</u></u>	<u><u>(677,590)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>834,400</u></u>	<u><u>756,470</u></u>	<u><u>520,070</u></u>

Environment: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Allotments			
Gross Expenditure	73,120	73,120	75,500
Gross Income	(12,020)	(12,020)	(12,020)
Net Expenditure	<u>61,100</u>	<u>61,100</u>	<u>63,480</u>
Housing Assistance			
Gross Expenditure	16,480	16,480	16,920
Gross Income	(4,000)	(4,000)	(4,000)
Net Expenditure	<u>12,480</u>	<u>12,480</u>	<u>12,920</u>
Building Control STG			
Gross Expenditure	46,590	46,590	48,540
Net Expenditure	<u>46,590</u>	<u>46,590</u>	<u>48,540</u>
Cemeteries and Burial Admin			
Gross Expenditure	538,670	563,230	607,640
Gross Income	(204,070)	(204,070)	(204,070)
Net Expenditure	<u>334,600</u>	<u>359,160</u>	<u>403,570</u>
Conservation			
Gross Expenditure	56,900	10,900	58,040
Net Expenditure	<u>56,900</u>	<u>10,900</u>	<u>58,040</u>
Development Management			
Gross Expenditure	1,665,920	1,531,930	1,705,680
Gross Income	(453,030)	(462,030)	(462,030)
Net Expenditure	<u>1,212,890</u>	<u>1,069,900</u>	<u>1,243,650</u>

Environment: Service Summary

Director Environment

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Gross Expenditure	155,360	155,360	163,720
Net Expenditure	<u>155,360</u>	<u>155,360</u>	<u>163,720</u>

Director Planning and Development

Gross Expenditure	181,680	22,910	0
Net Expenditure	<u>181,680</u>	<u>22,910</u>	<u>0</u>

Operational Services

Gross Expenditure	1,124,320	1,035,490	995,680
Gross Income	(232,080)	(232,080)	(232,000)
Net Expenditure	<u>892,240</u>	<u>803,410</u>	<u>763,680</u>

Planning Policy

Gross Expenditure	1,118,650	836,420	948,500
Gross Income	(381,600)	(231,600)	(195,600)
Net Expenditure	<u>737,050</u>	<u>604,820</u>	<u>752,900</u>

Recycling

Gross Expenditure	1,547,730	1,599,980	1,599,710
Gross Income	(882,420)	(1,032,420)	(882,420)
Net Expenditure	<u>665,310</u>	<u>567,560</u>	<u>717,290</u>

Refuse Collection

Gross Expenditure	1,115,540	1,170,700	1,132,620
Gross Income	(60,000)	(60,000)	(60,000)
Net Expenditure	<u>1,055,540</u>	<u>1,110,700</u>	<u>1,072,620</u>

Trade Refuse Collection

Gross Expenditure	461,230	461,230	466,230
Gross Income	(517,420)	(517,420)	(517,420)
Net Expenditure	<u>(56,190)</u>	<u>(56,190)</u>	<u>(51,190)</u>

Environment: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Regeneration			
Gross Expenditure	118,290	83,710	227,790
Net Expenditure	<u>118,290</u>	<u>83,710</u>	<u>227,790</u>
Statutory Contribution to HRA			
Gross Expenditure	10,620	10,620	10,620
Net Expenditure	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>
Street Cleansing			
Gross Expenditure	1,486,320	1,506,970	1,622,830
Net Expenditure	<u>1,486,320</u>	<u>1,506,970</u>	<u>1,622,830</u>

Service Allotments
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5A Cultural & Related Services
RO507 Parks and Open Spaces

Allotments

Premises Related Expenses

Water services	3,000	3,000	3,000
Grounds maintenance costs	10,500	10,500	10,500

Transport Related Expenses

Transport recharges	0	0	1,740
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Supplies & Services

Grants and Subscriptions	60	60	60
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Support Services Expenditure

Corporate Services	1,690	1,690	1,920
Community Services	30,520	30,520	30,520
Operational Services	27,350	27,350	21,890
Other Support Services	0	0	5,870

Gross Expenditure	73,120	73,120	75,500
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Customer & client receipts

Rents tithes way leaves etc	(12,020)	(12,020)	(12,020)
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Gross Income	(12,020)	(12,020)	(12,020)
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Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

61,100	61,100	63,480
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Service Housing Assistance
Cabinet Portfolio Housing Services
Directorate Environment

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO409 Housing strategy advice and enabling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Housing Assistance			
Supplies & Services	2,340	2,340	2,340
Grants and Subscriptions	2,340	2,340	2,340
Support Services Expenditure	14,140	14,140	14,580
Corporate Services	14,140	14,140	14,580
Gross Expenditure	16,480	16,480	16,920
Customer & client receipts	(4,000)	(4,000)	(4,000)
Sales of product or materials	(4,000)	(4,000)	(4,000)
Gross Income	(4,000)	(4,000)	(4,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	12,480	12,480	12,920

Service Building Control STG
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
 RO5C Planning & Development
 RO5310 Building control

Building Control STG

Supplies & Services

Services

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	46,590	46,590	48,540
	46,590	46,590	48,540
	<u>46,590</u>	<u>46,590</u>	<u>48,540</u>
	<u>46,590</u>	<u>46,590</u>	<u>48,540</u>

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5210 Cemetery, cremation & mortuary

Cemeteries and Burial Admin

Employee Expenses

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	293,960	309,200	355,990
Direct employee expenses	293,210	308,450	355,240
Indirect employee expenses	750	750	750

Premises Related Expenses

Premises Related Expenses	73,530	82,140	73,850
Repairs, alterations & buildings	17,680	17,680	17,680
Energy costs	4,640	4,640	4,640
Rates	16,100	16,100	16,420
Water services	2,140	2,140	2,140
Fixtures & fittings	600	600	600
Cleaning & domestic supplies	280	280	280
Grounds maintenance costs	32,090	40,700	32,090

Transport Related Expenses

Transport Related Expenses	5,890	5,890	9,470
Transport recharges	5,720	5,720	9,300
Public transport	30	30	30
Car allowances	140	140	140

Supplies & Services

Supplies & Services	11,010	11,720	11,010
Equipment furniture & materials	1,030	1,740	1,030
Clothes, uniform & laundry	200	200	200
Printing stationery general	100	100	100
Services	9,680	9,680	9,680

Support Services Expenditure

Support Services Expenditure	154,280	154,280	157,320
Chief Executive	2,750	2,750	3,240
Corporate Services	51,870	51,870	54,290
Community Services	690	690	720
Operational Services	97,420	97,420	97,520
Other Support Services	1,550	1,550	1,550

Gross Expenditure

Gross Expenditure	538,670	563,230	607,640
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Customer & client receipts

Customer & client receipts	(204,070)	(204,070)	(204,070)
Fees and charges for services	(204,070)	(204,070)	(204,070)

Service Cemeteries and Burial Admin
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
 RO5B Environmental & Regulatory
 RO5210 Cemetery, cremation & mortuary

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	<u>(204,070)</u>	<u>(204,070)</u>	<u>(204,070)</u>
	<u>334,600</u>	<u>359,160</u>	<u>403,570</u>

Service Conservation
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5350 Economic development

Conservation

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	56,900	10,900	58,040
	56,900	10,900	58,040
	<u>56,900</u>	<u>10,900</u>	<u>58,040</u>
	<u>56,900</u>	<u>10,900</u>	<u>58,040</u>

Service Development Management
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5320 Development control

Development Management

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases
Public transport
Car allowances

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Administrative Buildings
Other Support Services

Gross Expenditure

Other grants, re-imbursements or contributions

Other grants or contributions

Customer & client receipts

Sales of product or materials
Fees and charges for services

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

944,470

944,470

16,430

13,590
550
2,290

29,380

360
100
4,240
22,190
70
730
1,690

675,640

9,670
240,490
375,660
0
36,090
13,730

1,665,920

(14,190)

(14,190)

(438,840)

(3,840)
(435,000)

(453,030)

1,212,890

872,810

872,810

16,430

13,590
550
2,290

29,380

360
100
4,240
22,190
70
730
1,690

613,310

9,670
240,490
313,330
0
36,090
13,730

1,531,930

(14,190)

(14,190)

(447,840)

(3,840)
(444,000)

(462,030)

1,069,900

1,028,870

1,028,870

16,780

13,590
750
2,440

30,370

360
100
4,240
22,650
70
1,260
1,690

629,660

11,000
267,340
283,210
14,180
38,960
14,970

1,705,680

(14,190)

(14,190)

(447,840)

(3,840)
(444,000)

(462,030)

1,243,650

Service Director Environment
Cabinet Portfolio Leader
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Environment

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport

Supplies & Services

Communications & computing
Expenses

Support Services Expenditure

Chief Executive
Corporate Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	133,010	133,010	138,790
Direct employee expenses	133,010	133,010	138,790
Transport Related Expenses	70	70	70
Public transport	70	70	70
Supplies & Services	70	70	70
Communications & computing Expenses	30 40	30 40	30 40
Support Services Expenditure	22,210	22,210	24,790
Chief Executive	470	470	400
Corporate Services	18,790	18,790	21,220
Administrative Buildings	2,130	2,130	2,350
Other Support Services	820	820	820
Gross Expenditure	155,360	155,360	163,720
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	155,360	155,360	163,720

Service Director Planning and Development
Cabinet Portfolio Leader
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Director Planning and Development

Employee Expenses

Direct employee expenses

Transport Related Expenses

Public transport
Car allowances

Supplies & Services

Expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Administrative Buildings
Other Support Services

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	159,080	310	0
Direct employee expenses	159,080	310	0
Transport Related Expenses	350	350	0
Public transport	200	200	0
Car allowances	150	150	0
Supplies & Services	530	530	0
Expenses	530	530	0
Support Services Expenditure	21,720	21,720	0
Chief Executive	700	700	0
Corporate Services	14,120	14,120	0
Community Services	1,390	1,390	0
Administrative Buildings	4,270	4,270	0
Other Support Services	1,240	1,240	0
Gross Expenditure	181,680	22,910	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	181,680	22,910	0

Service Operational Services
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Operational Services			
Employee Expenses	280,660	191,830	197,640
Direct employee expenses	280,660	191,830	197,640
Premises Related Expenses	206,660	206,660	137,890
Repairs, alterations & buildings	118,810	118,810	48,810
Energy costs	20,500	20,500	20,500
Rates	61,350	61,350	62,580
Water services	6,000	6,000	6,000
Transport Related Expenses	43,850	43,850	37,000
Transport recharges	37,050	37,050	30,200
Contract leases	5,500	5,500	5,500
Public transport	500	500	500
Car allowances	800	800	800
Supplies & Services	69,080	69,080	74,080
Equipment furniture & materials	1,230	1,230	1,230
Clothes, uniform & laundry	30,000	30,000	30,000
Printing stationery general Services	7,800	7,800	7,800
Communications & computing	27,040	27,040	27,040
Grants and Subscriptions	1,910	1,910	6,910
Miscellaneous expenses	100	100	100
Miscellaneous expenses	1,000	1,000	1,000
Support Services Expenditure	524,070	524,070	549,070
Chief Executive	8,640	8,640	10,820
Corporate Services	305,000	305,000	315,770
Community Services	8,040	8,040	8,390
Operational Services	50,000	50,000	61,700
Other Support Services	152,390	152,390	152,390
Gross Expenditure	1,124,320	1,035,490	995,680
Customer & client receipts	(232,080)	(232,080)	(232,000)
Fees and charges for services	(232,080)	(232,080)	(232,000)
Gross Income	(232,080)	(232,080)	(232,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	892,240	803,410	763,680

Service Planning Policy
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5335 Planning policy

Planning Policy

Employee Expenses

Direct employee expenses

Transport Related Expenses

Contract leases
Public transport
Car allowances

Supplies & Services

Equipment furniture & materials
Clothes, uniform & laundry
Printing stationery general
Services
Communications & computing
Expenses
Grants and Subscriptions
Miscellaneous expenses

Support Services Expenditure

Chief Executive
Corporate Services
Community Services
Operational Services
Administrative Buildings
Other Support Services

Gross Expenditure

Other recharges

Other Recharge Income

Gross Income

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

2021/22
Original
Estimate

2021/22
Projected
Outturn

2022/23
Original
Estimate

508,120

508,120

5,060

4,340
500
220

390,840

50
30
310
381,600
680
30
4,140
4,000

214,630

2,770
124,470
68,360
0
16,050
2,980

1,118,650

(381,600)

(381,600)

(381,600)

737,050

413,830

413,830

5,060

4,340
500
220

240,840

50
30
310
231,600
680
30
4,140
4,000

176,690

2,770
124,470
30,420
0
16,050
2,980

836,420

(231,600)

(231,600)

(231,600)

604,820

534,800

534,800

5,060

4,340
500
220

204,840

50
30
310
195,600
680
30
4,140
4,000

203,800

5,900
135,050
28,080
12,620
19,170
2,980

948,500

(195,600)

(195,600)

(195,600)

752,900

Service Recycling
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

Recycling

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	951,020	1,013,790	1,005,230
Direct employee expenses	951,020	1,013,790	1,005,230
Transport Related Expenses	244,530	244,530	237,070
Transport recharges	243,530	243,530	236,070
Public transport	1,000	1,000	1,000
Supplies & Services	120,720	120,720	120,720
Equipment furniture & materials	65,000	65,000	65,000
Services	34,690	34,690	34,690
Communications & computing	16,030	16,030	16,030
Miscellaneous expenses	5,000	5,000	5,000
Third Party Payments	15,000	15,000	15,000
Other local authorities	15,000	15,000	15,000
Support Services Expenditure	216,460	205,940	221,690
Corporate Services	51,370	51,370	61,510
Community Services	20,390	20,390	21,440
Operational Services	144,700	134,180	138,740
Gross Expenditure	1,547,730	1,599,980	1,599,710
Other grants, re-imburements or contributions	(320,000)	(470,000)	(320,000)
Other grants or contributions	(320,000)	(470,000)	(320,000)
Customer & client receipts	(562,420)	(562,420)	(562,420)
Sales of product or materials	(12,000)	(12,000)	(12,000)
Fees and charges for services	(550,420)	(550,420)	(550,420)
Gross Income	(882,420)	(1,032,420)	(882,420)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	665,310	567,560	717,290

Service Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5281 Waste management

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Refuse Collection			
Employee Expenses	672,850	738,530	696,720
Direct employee expenses	672,850	738,530	696,720
Transport Related Expenses	200,050	200,050	200,150
Transport recharges	200,050	200,050	200,150
Supplies & Services	91,500	91,500	81,500
Equipment furniture & materials	48,000	48,000	48,000
Services	40,000	40,000	30,000
Communications & computing	3,500	3,500	3,500
Support Services Expenditure	151,140	140,620	154,250
Corporate Services	32,580	32,580	42,040
Community Services	16,090	16,090	16,960
Operational Services	102,470	91,950	95,250
Gross Expenditure	1,115,540	1,170,700	1,132,620
Customer & client receipts	(60,000)	(60,000)	(60,000)
Fees and charges for services	(60,000)	(60,000)	(60,000)
Gross Income	(60,000)	(60,000)	(60,000)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,055,540	1,110,700	1,072,620

Service Trade Refuse Collection
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
 TSR Trading Accounts
 RS731 External Trading Accounts net

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Trade Refuse Collection			
Employee Expenses	62,670	62,670	65,200
Direct employee expenses	62,670	62,670	65,200
Transport Related Expenses	21,730	21,730	25,660
Transport recharges	21,730	21,730	25,660
Supplies & Services	284,800	284,800	284,800
Equipment furniture & materials	15,500	15,500	15,500
Services	267,800	267,800	267,800
Communications & computing	1,500	1,500	1,500
Support Services Expenditure	92,030	92,030	90,570
Corporate Services	56,220	56,220	54,700
Community Services	22,030	22,030	23,200
Operational Services	13,200	13,200	12,090
Other Support Services	580	580	580
Gross Expenditure	461,230	461,230	466,230
Customer & client receipts	(517,420)	(517,420)	(517,420)
Sales of product or materials	(10,000)	(10,000)	(10,000)
Fees and charges for services	(507,420)	(507,420)	(507,420)
Gross Income	(517,420)	(517,420)	(517,420)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(56,190)	(56,190)	(51,190)

Service Regeneration
Cabinet Portfolio Strategic Environment
Directorate Environment

RO/RA Reference Details:
RO5C Planning & Development
RO5340 Environmental initiatives

Regeneration

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	56,660	37,890	158,930
Direct employee expenses	56,660	37,890	158,930
Premises Related Expenses	340	340	340
Energy costs	340	340	340
Transport Related Expenses	290	290	290
Public transport	170	170	170
Car allowances	120	120	120
Supplies & Services	13,070	13,070	13,070
Equipment furniture & materials	70	70	70
Clothes, uniform & laundry	40	40	40
Printing stationery general	360	360	360
Services	11,200	11,200	11,200
Miscellaneous expenses	1,400	1,400	1,400
Support Services Expenditure	47,930	32,120	55,160
Chief Executive	2,090	2,090	4,920
Corporate Services	21,040	21,040	37,080
Community Services	17,350	1,540	1,610
Operational Services	0	0	3,540
Administrative Buildings	5,540	5,540	6,100
Other Support Services	1,910	1,910	1,910
Gross Expenditure	118,290	83,710	227,790
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	118,290	83,710	227,790

Service Statutory Contribution to HRA
Cabinet Portfolio Housing Services
Directorate Environment

RO/RA Reference Details:
 RS718 Contrib to HRA Community
 RS718 Contribution to the HRA re item

Statutory Contribution to HRA

Supplies & Services

Grants and Subscriptions

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	10,620	10,620	10,620
	10,620	10,620	10,620
	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>
	<u>10,620</u>	<u>10,620</u>	<u>10,620</u>

Service Street Cleansing
Cabinet Portfolio Operational Services
Directorate Environment

RO/RA Reference Details:
RO5B Environmental & Regulatory
RO5270 Street cleansing not charged to Housing

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Street Cleansing			
Employee Expenses	1,063,730	1,084,380	1,161,850
Direct employee expenses	1,063,730	1,084,380	1,161,850
Transport Related Expenses	168,630	168,630	187,250
Transport recharges	168,630	168,630	187,250
Supplies & Services	71,980	71,980	81,980
Equipment furniture & materials	44,370	44,370	44,370
Clothes, uniform & laundry	850	850	850
Services	21,500	21,500	31,500
Communications & computing	2,760	2,760	2,760
Miscellaneous expenses	2,500	2,500	2,500
Support Services Expenditure	181,980	181,980	191,750
Corporate Services	19,570	19,570	28,950
Community Services	20,330	20,330	21,430
Operational Services	135,820	135,820	135,110
Other Support Services	6,260	6,260	6,260
Gross Expenditure	1,486,320	1,506,970	1,622,830
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,486,320	1,506,970	1,622,830

Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Audit Fee and Bank Charges			
Gross Expenditure	138,150	138,150	138,150
Gross Income	(28,950)	(28,950)	(28,950)
Net Expenditure	<u>109,200</u>	<u>109,200</u>	<u>109,200</u>
Audit and Counter Fraud			
Gross Expenditure	296,500	296,500	287,520
Net Expenditure	<u>296,500</u>	<u>296,500</u>	<u>287,520</u>
Central Support Services			
Gross Expenditure	166,140	209,990	176,040
Gross Income	(166,130)	(177,480)	(174,540)
Net Expenditure	<u>10</u>	<u>32,510</u>	<u>1,500</u>
Corporate Management Expenses			
Gross Expenditure	1,691,770	1,940,210	1,685,090
Gross Income	(809,280)	(1,493,730)	(450,000)
Net Expenditure	<u>882,490</u>	<u>446,480</u>	<u>1,235,090</u>
Council Tax Collection			
Gross Expenditure	962,380	969,330	961,810
Gross Income	(509,730)	(516,680)	(509,730)
Net Expenditure	<u>452,650</u>	<u>452,650</u>	<u>452,080</u>
Director Corporate Services			
Gross Expenditure	160,360	198,270	179,780
Gross Income	0	(37,910)	0
Net Expenditure	<u>160,360</u>	<u>160,360</u>	<u>179,780</u>

Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Financial Services			
Gross Expenditure	1,230,060	1,539,990	1,209,300
Gross Income	(41,000)	(118,710)	(118,710)
Net Expenditure	<u>1,189,060</u>	<u>1,421,280</u>	<u>1,090,590</u>
Housing Benefit Administration			
Gross Expenditure	24,149,320	24,149,320	21,875,300
Gross Income	(23,322,540)	(23,322,540)	(21,009,050)
Net Expenditure	<u>826,780</u>	<u>826,780</u>	<u>866,250</u>
IT Services			
Gross Expenditure	1,579,840	1,908,320	2,033,300
Gross Income	(20,000)	(35,670)	(51,030)
Net Expenditure	<u>1,559,840</u>	<u>1,872,650</u>	<u>1,982,270</u>
Miscellaneous Financial and General			
Gross Expenditure	42,130	42,130	42,130
Capital Financing Costs	264,590	74,690	400,480
Net Expenditure	<u>306,720</u>	<u>116,820</u>	<u>442,610</u>
NNDR Collection			
Gross Expenditure	240,360	240,360	242,700
Gross Income	(110,330)	(110,330)	(110,330)
Net Expenditure	<u>130,030</u>	<u>130,030</u>	<u>132,370</u>
Parish Council Precepts			
Gross Expenditure	403,160	403,160	471,860
Net Expenditure	<u>403,160</u>	<u>403,160</u>	<u>471,860</u>

Corporate Services: Service Summary

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Procurement			
Gross Expenditure	28,820	28,820	28,460
Net Expenditure	<u>28,820</u>	<u>28,820</u>	<u>28,460</u>
Revenues and Benefits			
Gross Expenditure	1,973,540	1,819,680	2,090,110
Gross Income	(50,330)	(50,330)	(39,150)
Net Expenditure	<u>1,923,210</u>	<u>1,769,350</u>	<u>2,050,960</u>

Service Audit Fee and Bank Charges
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6410 Corporate & democratic core

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Audit Fee and Bank Charges			
Supplies & Services	138,150	138,150	138,150
Expenses	138,150	138,150	138,150
Gross Expenditure	138,150	138,150	138,150
Other recharges	(28,950)	(28,950)	(28,950)
Other Recharge Income	(28,950)	(28,950)	(28,950)
Gross Income	(28,950)	(28,950)	(28,950)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	109,200	109,200	109,200

Service Audit and Counter Fraud
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Audit and Counter Fraud			
Supplies & Services	1,000	1,000	1,000
Grants and Subscriptions	1,000	1,000	1,000
Third Party Payments	215,980	215,980	214,670
Other local authorities	215,980	215,980	214,670
Support Services Expenditure	79,520	79,520	71,850
Corporate Services	62,240	62,240	53,270
Administrative Buildings	12,820	12,820	14,120
Other Support Services	4,460	4,460	4,460
Gross Expenditure	296,500	296,500	287,520
Gross Income	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	296,500	296,500	287,520

Service Central Support Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Central Support Services			
Supplies & Services	164,970	208,820	174,750
Equipment furniture & materials	22,650	66,500	5,300
Communications & computing	142,320	142,320	169,450
Support Services Expenditure	1,170	1,170	1,290
Corporate Services	1,170	1,170	1,290
Gross Expenditure	166,140	209,990	176,040
Other recharges	(166,130)	(177,480)	(174,540)
Other Recharge Income	(166,130)	(177,480)	(174,540)
Gross Income	(166,130)	(177,480)	(174,540)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	10	32,510	1,500

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Corporate Management Expenses			
Employee Expenses	133,060	56,230	48,620
Direct employee expenses	133,060	56,230	48,620
Premises Related Expenses	0	1,500	0
Cleaning & domestic supplies	0	500	0
Grounds maintenance costs	0	1,000	0
Transport Related Expenses	430	430	430
Public transport	430	430	430
Supplies & Services	852,910	1,212,160	942,550
Equipment furniture & materials	103,110	121,420	0
Catering	0	750	0
Clothes, uniform & laundry	0	200	0
Printing stationery general	270	3,420	0
Services	144,560	715,920	514,280
Communications & computing	173,310	85,810	6,180
Expenses	112,730	95,940	150,890
Grants and Subscriptions	18,700	18,700	18,700
Contribution to reserves	83,590	37,500	0
Miscellaneous expenses	216,640	132,500	252,500
Support Services Expenditure	705,370	669,890	693,490
Chief Executive	9,490	9,490	13,730
Corporate Services	346,760	346,760	369,730
Community Services	314,370	278,890	231,020
Operational Services	34,750	34,750	79,010
Gross Expenditure	1,691,770	1,940,210	1,685,090
Government grants	(859,280)	(859,280)	0
Government grants	(859,280)	(859,280)	0
Other grants, re-imbursments or contributions	0	(308,180)	0
Other grants or contributions	0	(308,180)	0
Customer & client receipts	50,000	50,000	50,000
Debt Impairment Provision	50,000	50,000	50,000

Service Corporate Management Expenses
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Other recharges	0	(376,270)	(500,000)
Other Recharge Income	0	(376,270)	(500,000)
Gross Income	<u><u>(809,280)</u></u>	<u><u>(1,493,730)</u></u>	<u><u>(450,000)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>882,490</u></u>	<u><u>446,480</u></u>	<u><u>1,235,090</u></u>

Service Council Tax Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Council Tax Collection			
Transport Related Expenses	530	530	530
Public transport	530	530	530
Supplies & Services	18,270	25,220	18,270
Equipment furniture & materials	800	800	800
Printing stationery general	400	400	400
Services	11,570	18,520	11,570
Communications & computing	4,500	4,500	4,500
Expenses	1,000	1,000	1,000
Support Services Expenditure	943,580	943,580	943,010
Corporate Services	907,340	907,340	906,770
Other Support Services	36,240	36,240	36,240
Gross Expenditure	962,380	969,330	961,810
Government grants	(117,700)	(117,700)	(117,700)
Government grants	(117,700)	(117,700)	(117,700)
Other grants, re-imbursements or contributions	(451,030)	(451,030)	(451,030)
Other grants or contributions	(451,030)	(451,030)	(451,030)
Customer & client receipts	59,000	59,000	59,000
Fees and charges for services	(1,000)	(1,000)	(1,000)
Debt Impairment Provision	60,000	60,000	60,000
Other recharges	0	(6,950)	0
Other Recharge Income	0	(6,950)	0
Gross Income	(509,730)	(516,680)	(509,730)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	452,650	452,650	452,080

Service Director Corporate Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Director Corporate Services			
Employee Expenses	146,220	146,220	158,000
Direct employee expenses	146,220	146,220	158,000
Transport Related Expenses	200	200	200
Public transport	200	200	200
Supplies & Services	1,050	38,960	1,050
Services	50	50	50
Expenses	1,000	1,000	1,000
Grants and Subscriptions	0	37,910	0
Support Services Expenditure	12,890	12,890	20,530
Chief Executive	370	370	5,650
Corporate Services	6,830	6,830	8,750
Administrative Buildings	4,360	4,360	4,800
Other Support Services	1,330	1,330	1,330
Gross Expenditure	160,360	198,270	179,780
Government grants	0	(37,910)	0
Government grants	0	(37,910)	0
Gross Income	0	(37,910)	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	160,360	160,360	179,780

Service Financial Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Financial Services

Employee Expenses

	683,510	993,440	626,550
Direct employee expenses	1,026,480	986,410	1,069,520
Indirect employee expenses	(342,970)	7,030	(442,970)

Transport Related Expenses

	2,300	2,300	2,300
Public transport	2,000	2,000	2,000
Car allowances	300	300	300

Supplies & Services

	304,070	304,070	298,070
Equipment furniture & materials	400	400	400
Printing stationery general	3,610	3,610	3,610
Services	277,200	277,200	277,200
Communications & computing	18,410	18,410	12,410
Expenses	950	950	950
Grants and Subscriptions	3,500	3,500	3,500

Support Services Expenditure

	240,180	240,180	282,380
Chief Executive	7,040	7,040	10,350
Corporate Services	166,790	166,790	200,660
Community Services	5,550	5,550	5,790
Administrative Buildings	47,040	47,040	51,810
Other Support Services	13,760	13,760	13,770

Gross Expenditure	1,230,060	1,539,990	1,209,300
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Customer & client receipts

	(41,000)	(45,710)	(45,710)
Sales of product or materials	0	(4,710)	(4,710)
Fees and charges for services	(41,000)	(41,000)	(41,000)

Other recharges

	0	(73,000)	(73,000)
Other Recharge Income	0	(73,000)	(73,000)

Gross Income	(41,000)	(118,710)	(118,710)
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Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	1,189,060	1,421,280	1,090,590
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Service Housing Benefit Administration
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
 RO4 Housing Services (GFRA only)
 RO451 Housing benefits

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Housing Benefit Administration			
Employee Expenses	1,000	1,000	1,000
Indirect employee expenses	1,000	1,000	1,000
Supplies & Services	268,170	268,170	268,170
Equipment furniture & materials	50	50	50
Printing stationery general	550	550	550
Services	6,530	6,530	6,530
Communications & computing	350	350	350
Grants and Subscriptions	150	150	150
Miscellaneous expenses	260,540	260,540	260,540
Transfer Payments	22,754,060	22,754,060	20,494,060
Housing Benefits	22,754,060	22,754,060	20,494,060
Support Services Expenditure	1,126,090	1,126,090	1,112,070
Corporate Services	1,083,890	1,083,890	1,069,870
Other Support Services	42,200	42,200	42,200
Gross Expenditure	24,149,320	24,149,320	21,875,300
Government grants	(22,918,850)	(22,918,850)	(20,695,400)
Government grants	(22,918,850)	(22,918,850)	(20,695,400)
Customer & client receipts	(403,690)	(403,690)	(313,650)
Sales of product or materials	(21,000)	(21,000)	(21,000)
Fees and charges for services	(517,690)	(517,690)	(414,150)
Debt Impairment Provision	135,000	135,000	121,500
Gross Income	(23,322,540)	(23,322,540)	(21,009,050)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	826,780	826,780	866,250

Service IT Services
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

IT Services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Employee Expenses	728,820	1,029,950	1,077,370
Direct employee expenses	722,620	1,023,750	1,071,170
Indirect employee expenses	6,200	6,200	6,200
Transport Related Expenses	6,380	6,380	6,380
Contract leases	5,280	5,280	5,280
Public transport	600	600	600
Car allowances	500	500	500
Supplies & Services	716,500	716,500	756,500
Equipment furniture & materials	1,900	1,900	1,900
Services	18,770	18,770	18,770
Communications & computing	695,480	695,480	735,480
Expenses	350	350	350
Support Services Expenditure	128,140	155,490	193,050
Chief Executive	5,940	5,940	9,940
Corporate Services	75,680	92,420	121,300
Community Services	3,040	3,040	3,180
Administrative Buildings	36,320	44,870	49,410
Other Support Services	7,160	9,220	9,220
Gross Expenditure	1,579,840	1,908,320	2,033,300
Other grants, re-imbursements or contributions	0	(10,000)	(10,000)
Other grants or contributions	0	(10,000)	(10,000)
Customer & client receipts	(20,000)	(25,670)	(25,670)
Sales of product or materials	0	(5,670)	(5,670)
Fees and charges for services	(20,000)	(20,000)	(20,000)
Other recharges	0	0	(15,360)
Other Recharge Income	0	0	(15,360)
Gross Income	(20,000)	(35,670)	(51,030)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,559,840	1,872,650	1,982,270

Service Miscellaneous Financial and General
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

Miscellaneous Financial and General

Third Party Payments

Other establishment payments

Gross Expenditure

Gross Income

Capital financing cost

Interest payments

Capital Financing Costs

**Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)**

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	42,130	42,130	42,130
Other establishment payments	42,130	42,130	42,130
Gross Expenditure	<u>42,130</u>	<u>42,130</u>	<u>42,130</u>
Gross Income	<u>0</u>	<u>0</u>	<u>0</u>
Capital financing cost	264,590	74,690	400,480
Interest payments	264,590	74,690	400,480
Capital Financing Costs	<u>264,590</u>	<u>74,690</u>	<u>400,480</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>306,720</u>	<u>116,820</u>	<u>442,610</u>

Service NNDR Collection
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6420 Local tax collection

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
NNDR Collection			
Supplies & Services	6,800	6,800	6,800
Services	6,800	6,800	6,800
Support Services Expenditure	233,560	233,560	235,900
Corporate Services	231,960	231,960	234,300
Other Support Services	1,600	1,600	1,600
Gross Expenditure	<u><u>240,360</u></u>	<u><u>240,360</u></u>	<u><u>242,700</u></u>
Government grants	(96,530)	(96,530)	(96,530)
Government grants	(96,530)	(96,530)	(96,530)
Other grants, re-imbursements or contributions	(15,000)	(15,000)	(15,000)
Other grants or contributions	(15,000)	(15,000)	(15,000)
Customer & client receipts	1,200	1,200	1,200
Debt Impairment Provision	1,200	1,200	1,200
Gross Income	<u><u>(110,330)</u></u>	<u><u>(110,330)</u></u>	<u><u>(110,330)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>130,030</u></u>	<u><u>130,030</u></u>	<u><u>132,370</u></u>

Service Parish Council Precepts
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
 RS720 Precepts & Levies
 RS721 Parish Precepts

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Parish Council Precepts			
Supplies & Services	403,160	403,160	471,860
Services	403,160	403,160	471,860
Gross Expenditure	<u><u>403,160</u></u>	<u><u>403,160</u></u>	<u><u>471,860</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>403,160</u></u>	<u><u>403,160</u></u>	<u><u>471,860</u></u>

Service Procurement
Cabinet Portfolio Leader
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

Procurement

Supplies & Services

Services 10,000
Grants and Subscriptions 2,000

Support Services Expenditure

Chief Executive 480
Corporate Services 16,340

Gross Expenditure

Net Cost of Service
(Excluding Recharge Service
Income & Accountancy
Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Supplies & Services	12,000	12,000	12,000
Services	10,000	10,000	10,000
Grants and Subscriptions	2,000	2,000	2,000
Support Services Expenditure	16,820	16,820	16,460
Chief Executive	480	480	400
Corporate Services	16,340	16,340	16,060
Gross Expenditure	28,820	28,820	28,460
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	28,820	28,820	28,460

Service Revenues and Benefits
Cabinet Portfolio Performance and Administration
Directorate Corporate Services

RO/RA Reference Details:
RO6A Central Services
RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Revenues and Benefits			
Employee Expenses	1,001,950	848,090	1,101,770
Direct employee expenses	1,001,950	848,090	1,101,770
Transport Related Expenses	5,620	5,620	5,620
Contract leases	4,680	4,680	4,680
Public transport	240	240	240
Car allowances	700	700	700
Supplies & Services	5,300	5,300	5,300
Equipment furniture & materials	3,000	3,000	3,000
Services	500	500	500
Communications & computing	1,000	1,000	1,000
Expenses	800	800	800
Third Party Payments	71,270	71,270	73,590
Other local authorities	71,270	71,270	73,590
Support Services Expenditure	889,400	889,400	903,830
Chief Executive	23,680	23,680	25,320
Corporate Services	781,540	781,540	797,420
Community Services	9,710	9,710	10,130
Administrative Buildings	60,950	60,950	57,440
Other Support Services	13,520	13,520	13,520
Gross Expenditure	1,973,540	1,819,680	2,090,110
Government grants	(50,330)	(50,330)	(39,150)
Government grants	(50,330)	(50,330)	(39,150)
Gross Income	(50,330)	(50,330)	(39,150)
Capital Financing Costs	0	0	0
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	1,923,210	1,769,350	2,050,960

Non Directorate Specific

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Non Directorate Specific			
Gross Expenditure	888,960	848,960	828,380
Net Expenditure	<u>888,960</u>	<u>848,960</u>	<u>828,380</u>

Service Non Directorate Specific
Cabinet Portfolio Below the Line Items
Directorate Non Directorate Specific

RO/RA Reference Details:
 RO6A Central Services
 RO6481 Non-distributed costs

Non Directorate Specific

Employee Expenses

Direct employee expenses

Gross Expenditure

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	888,960	848,960	828,380
	888,960	848,960	828,380
	<u>888,960</u>	<u>848,960</u>	<u>828,380</u>
	<u>888,960</u>	<u>848,960</u>	<u>828,380</u>

Interest and Investment Income

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Interest and Investment Income			
Gross Income	(812,000)	(812,000)	(854,240)
Capital Financing Costs	40,000	40,000	40,000
Net Expenditure	<u>(772,000)</u>	<u>(772,000)</u>	<u>(814,240)</u>

Service Interest and Investment Income
Cabinet Portfolio Below the Line Items
Directorate Interest and Investment Income

RO/RA Reference Details:
 RO786 Interest and Investment Income
 RO886 Interest and Investment Income

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Interest and Investment Income			
<i>Gross Expenditure</i>	<u>0</u>	<u>0</u>	<u>0</u>
Interest & investment income	(812,000)	(812,000)	(854,240)
Interest	(812,000)	(812,000)	(854,240)
<i>Gross Income</i>	<u>(812,000)</u>	<u>(812,000)</u>	<u>(854,240)</u>
Capital financing cost	40,000	40,000	40,000
Interest payments	40,000	40,000	40,000
<i>Capital Financing Costs</i>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(772,000)</u>	<u>(772,000)</u>	<u>(814,240)</u>

Government Grant Funding

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Government Grant Funding			
Gross Income	(1,308,260)	(2,827,730)	(2,152,290)
Net Expenditure	<u>(1,308,260)</u>	<u>(2,827,730)</u>	<u>(2,152,290)</u>

Service Government Grant Funding
Cabinet Portfolio Below the Line Items
Directorate Government Grant Funding

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Government Grant Funding			
Government grants	(1,308,260)	(2,827,730)	(2,152,290)
Government grants	(1,308,260)	(2,827,730)	(2,152,290)
Gross Income	(1,308,260)	(2,827,730)	(2,152,290)
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	(1,308,260)	(2,827,730)	(2,152,290)

Lower Tier and Services Grants

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Lower Tier and Services Grants			
Gross Income	(126,260)	(126,260)	(337,380)
Net Expenditure	<u><u>(126,260)</u></u>	<u><u>(126,260)</u></u>	<u><u>(337,380)</u></u>

Service Lower Tier and Services Grants
Cabinet Portfolio Below the Line Items
Directorate Lower Tier and Services Grants

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

Lower Tier and Services Grants

Government grants

Government grants

Gross Income

Net Cost of Service
 (Excluding Recharge Service
 Income & Accountancy
 Adjustments)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	(126,260)	(126,260)	(337,380)
	(126,260)	(126,260)	(337,380)
	<u>(126,260)</u>	<u>(126,260)</u>	<u>(337,380)</u>
	<u>(126,260)</u>	<u>(126,260)</u>	<u>(337,380)</u>

Transfers To and From Reserves

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Reserves			
Gross Expenditure	1,869,940	3,422,410	1,617,720
Gross Income	(9,018,090)	(10,564,410)	(3,473,810)
Net Expenditure	<u>(7,148,150)</u>	<u>(7,142,000)</u>	<u>(1,856,090)</u>

Service Transfers To and From Reserves
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Reserves

RO/RA Reference Details:
 18GAR Grants & appropriation to/from
 RO815 Appropriations to(+)/ from(-)

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Reserves			
Supplies & Services	1,869,940	3,422,410	1,617,720
Contribution to reserves	1,869,940	3,422,410	1,617,720
Gross Expenditure	<u><u>1,869,940</u></u>	<u><u>3,422,410</u></u>	<u><u>1,617,720</u></u>
Other grants, re-imbursments or contributions	(9,018,090)	(10,564,410)	(3,473,810)
Contributions from reserves	(9,018,090)	(10,564,410)	(3,473,810)
Gross Income	<u><u>(9,018,090)</u></u>	<u><u>(10,564,410)</u></u>	<u><u>(3,473,810)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(7,148,150)</u></u>	<u><u>(7,142,000)</u></u>	<u><u>(1,856,090)</u></u>

Transfers To and From Balances

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Balances			
Gross Income	311,050	311,050	573,150
Net Expenditure	<u>311,050</u>	<u>311,050</u>	<u>573,150</u>

Service Transfers To and From Balances
Cabinet Portfolio Below the Line Items
Directorate Transfers To and From Balances

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON3 Funding Transfers To and From Balances

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Balances			
Appropriations To and From Balance	311,050	311,050	573,150
Funding	311,050	311,050	573,150
Gross Income	<u><u>311,050</u></u>	<u><u>311,050</u></u>	<u><u>573,150</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>311,050</u></u>	<u><u>311,050</u></u>	<u><u>573,150</u></u>

Transactions Below the Line

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transactions Below the Line			
Gross Expenditure	192,350	589,580	594,520
Capital Financing Costs	583,900	1,873,690	713,390
Net Expenditure	<u>776,250</u>	<u>2,463,270</u>	<u>1,307,910</u>

Service Transactions Below the Line
Cabinet Portfolio Below the Line Items
Directorate Transactions Below the Line

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 CIESD CIES Distribution

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transactions Below the Line			
Support Services Expenditure	192,350	589,580	594,520
Other Support Services	192,350	589,580	594,520
	<u>192,350</u>	<u>589,580</u>	<u>594,520</u>
Gross Expenditure			
Capital financing cost	583,900	1,873,690	713,390
Debt charges	(1,141,080)	(1,164,560)	(694,620)
Revenue contributions to capital	1,724,980	3,038,250	1,408,010
	<u>583,900</u>	<u>1,873,690</u>	<u>713,390</u>
Capital Financing Costs			
	<u>776,250</u>	<u>2,463,270</u>	<u>1,307,910</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)			

Business Rates Income

Business Rates Income

Gross Expenditure
 Gross Income
Net Expenditure

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
	6,625,610	6,625,610	6,816,400
	(10,191,550)	(10,191,550)	(9,518,220)
	<u>(3,565,940)</u>	<u>(3,565,940)</u>	<u>(2,701,820)</u>

Service Business Rates Income
Cabinet Portfolio Below the Line Items
Directorate Business Rates Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Business Rates Income			
Third Party Payments	6,625,610	6,625,610	6,816,400
Other local authorities	6,625,610	6,625,610	6,816,400
Gross Expenditure	<u><u>6,625,610</u></u>	<u><u>6,625,610</u></u>	<u><u>6,816,400</u></u>
Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
Income from NNDR	(10,191,550)	(10,191,550)	(9,518,220)
Gross Income	<u><u>(10,191,550)</u></u>	<u><u>(10,191,550)</u></u>	<u><u>(9,518,220)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(3,565,940)</u></u>	<u><u>(3,565,940)</u></u>	<u><u>(2,701,820)</u></u>

New Homes Bonus

New Homes Bonus

Gross Income

Net Expenditure

**2021/22
Original
Estimate**

**2021/22
Projected
Outturn**

**2022/23
Original
Estimate**

(311,050)

(311,050)

(311,050)

(311,050)

(573,150)

(573,150)

Service New Homes Bonus
Cabinet Portfolio Below the Line Items
Directorate New Homes Bonus

RO/RA Reference Details:
 RO6A Central Services
 RO6489 Management & support services

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
New Homes Bonus			
Gross Expenditure	<u>0</u>	<u>0</u>	<u>0</u>
Government grants	(311,050)	(311,050)	(573,150)
Government grants	(311,050)	(311,050)	(573,150)
Gross Income	<u>(311,050)</u>	<u>(311,050)</u>	<u>(573,150)</u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u>(311,050)</u>	<u>(311,050)</u>	<u>(573,150)</u>

Council Tax Income

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Council Tax Income			
Gross Income	(7,736,740)	(7,736,740)	(8,064,030)
Net Expenditure	<u>(7,736,740)</u>	<u>(7,736,740)</u>	<u>(8,064,030)</u>

Service Council Tax Income
Cabinet Portfolio Below the Line Items
Directorate Council Tax Income

RO/RA Reference Details:
 RSNON RS Non Allocation Items
 RSNON1 Redistributed non-domestic rates

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Council Tax Income			
Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
Income from Council Tax	(7,333,580)	(7,333,580)	(7,592,170)
Parish Precepts	(403,160)	(403,160)	(471,860)
Parish Precepts	(403,160)	(403,160)	(471,860)
Gross Income	<u><u>(7,736,740)</u></u>	<u><u>(7,736,740)</u></u>	<u><u>(8,064,030)</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>(7,736,740)</u></u>	<u><u>(7,736,740)</u></u>	<u><u>(8,064,030)</u></u>

Transfers To and From Collection Fund

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Collection Fund			
Gross Income	5,221,080	5,221,080	667,930
Net Expenditure	<u>5,221,080</u>	<u>5,221,080</u>	<u>667,930</u>
Gross Total (Excluding Recharge Service Income & Accountancy Adjustments)	<u>12,954,080</u>	<u>11,769,150</u>	<u>14,685,680</u>

Service	Transfers To and From Collection Fund	RO/RA Reference Details:	
Cabinet Portfolio	Below the Line Items	RSNON	RS Non Allocation Items
Directorate	Transfers To and From Collection Fund	RSNON1	Redistributed non-domestic rates

	2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
Transfers To and From Collection Fund			
Government grants	5,221,080	5,221,080	667,930
Government grants	5,221,080	5,221,080	667,930
Gross Income	<u><u>5,221,080</u></u>	<u><u>5,221,080</u></u>	<u><u>667,930</u></u>
Net Cost of Service (Excluding Recharge Service Income & Accountancy Adjustments)	<u><u>5,221,080</u></u>	<u><u>5,221,080</u></u>	<u><u>667,930</u></u>

Direct Services Organisation: Service Subjective Analysis Summary

		2021/22 Original Estimate	2021/22 Projected Outturn	2022/23 Original Estimate
501	Employee Expenses	304,640	304,640	332,690
503	Transport Related Expenses	711,090	711,090	711,090
504	Supplies & Services	21,890	21,890	21,890
	Gross Expenditure	<u>1,037,620</u>	<u>1,037,620</u>	<u>1,065,670</u>
RECHD	DSO Recharge	(1,269,620)	(1,269,620)	(1,297,670)
	Gross Recharge Service Income	<u>(1,269,620)</u>	<u>(1,269,620)</u>	<u>(1,297,670)</u>
	Net Expenditure	<u>(232,000)</u>	<u>(232,000)</u>	<u>(232,000)</u>

Total Capital Programme Summary

TOTAL RESOURCES USED	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
General Fund Capital Expenditure	52,360,790	22,813,950	72,479,120	51,960,030	1,817,150	1,184,800
HRA Capital Expenditure	20,019,290	19,000,010	24,058,970	23,513,030	19,042,650	11,188,150
Non HRA Capital Expenditure	832,800	2,089,400				
TOTAL CAPITAL PROGRAMME	73,212,880	43,903,360	96,538,090	75,473,060	20,859,800	12,372,950
FINANCED BY:						
Grants & Contributions	6,290,040	3,432,920	10,237,740	4,015,330	962,800	832,800
Major Repairs Reserve	7,812,160	6,771,390	7,060,410	6,728,410	6,728,410	6,728,410
Capital Receipts	3,450,130	4,021,650	5,756,270	7,469,900	5,761,750	2,619,950
Specific Reserves	1,569,670	2,355,130	1,192,750	1,778,710	704,350	202,000
Revenue Contributions	496,960	715,460	574,020	0	0	0
External Borrowing	46,492,820	22,208,690	68,555,850	55,480,710	6,702,490	1,989,790
Internal Borrowing	6,945,790	4,000,000	2,945,790	0	0	0
Revenue Grants Not Yet Applied	155,310	398,120	215,260	0	0	0
TOTAL RESOURCES USED	73,212,880	43,903,360	96,538,090	75,473,060	20,859,800	12,372,950

Capital Programme Summary: General Fund

CAPITAL PROGRAMME SUMMARY	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Communities	5,126,200	2,020,410	8,399,160	26,697,000	180,000	50,000
Corporate Services	46,648,030	19,256,750	62,628,890	22,641,520	256,000	0
Environment	586,560	1,516,750	618,270	1,788,710	548,350	302,000
Housing	0	20,040	832,800	832,800	832,800	832,800
	52,360,790	22,813,950	72,479,120	51,960,030	1,817,150	1,184,800

Capital Programme: Communities

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Essential Repairs to Buildings	615,000	786,050	435,000	100,000	50,000	50,000
Civic Building - Back up Generator	60,000	0	0	0	0	0
Cascades Replacement Flumes	0	3,730	0	0	0	0
Gatekeeper Replacement	0	50,000	0	0	0	0
Parking Machines	251,200	287,120	0	0	0	0
Heritage Assets	200,000	63,000	331,570	200,000	130,000	0
Parking Software	0	18,570	0	0	0	0
New Leisure Centre	4,000,000	285,270	7,632,590	26,397,000	0	0
Gym Equipment - Leisure Centres	0	47,800	0	0	0	0
Public Conv - Barrack Row Transport Inter	0	4,340	0	0	0	0
St Georges Creative Hub	0	474,530	0	0	0	0
	5,126,200	2,020,410	8,399,160	26,697,000	180,000	50,000

Capital Programme: Corporate Services

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Brookvale Office Accommodation	1,400,000	0	0	0	0	0
IT Air Conditioning Unit	0	40,000	0	0	0	0
Website Content Management System	65,000	65,000	0	0	0	0
Property & Land Acquisition Programme	6,945,790	4,000,000	2,945,790	0	0	0
Land Acq Dering Way	3,590,190	0	3,590,190	0	0	0
St Georges Centre	5,151,550	0	9,019,640	2,982,530	0	0
LATCO Development Costs	0	18,600	0	0	0	0
IT Infrastructure Projects	200,000	289,490	100,000	40,000	256,000	0
Elizabeth Huggins Cottages - Loan	2,000,000	414,700	1,364,000	721,300	0	0
LATCO Working Capital Provision	0	54,750	170,260	0	0	0
Rosherville Loan (The Charter)	27,295,500	14,247,040	45,439,010	18,897,690	0	0
Electric Vehicle Charging Points	0	127,170	0	0	0	0
	46,648,030	19,256,750	62,628,890	22,641,520	256,000	0

Capital Programme: Environment

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Gravesend Cemetery Improvements	0	14,830	0	0	0	0
Refuse Freighters	0	410,400	0	1,476,710	221,350	0
Purchase of Vehicles (DSO Fleet)	232,000	524,560	413,400	232,000	232,000	232,000
Replacement Play Equipment	159,870	285,000	159,870	80,000	95,000	70,000
New Wheeled Bins for Flat Recycling	0	100,000	0	0	0	0
Waste & Horticulture back office system	108,690	90,840	0	0	0	0
MOT Lane Brookvale Depot	37,000	42,120	0	0	0	0
Street Washing Equipment	49,000	49,000	0	0	0	0
Alleyways (GF)	0	0	45,000	0	0	0
	586,560	1,516,750	618,270	1,788,710	548,350	302,000

Capital Programme: Housing

PROJECT	2021/22 Original Budget (£)	2021/22 Projected Outturn (£)	2022/23 Original Budget (£)	2023/24 Original Budget (£)	2024/25 Original Budget (£)	2025/26 Original Budget (£)
Enforcement of Private Housing Standards	0	20,040	0	0	0	0
Disabilities Facilities Grant	0	0	832,800	832,800	832,800	832,800
	0	20,040	832,800	832,800	832,800	832,800

FTE Personnel Summary

2021/22 Budget		Directorate / Service Area	2022/23 Budget		Notes
Full Time Equivalent Posts Nos.	Direct Employee Budget £		Full Time Equivalent Posts Nos.	Direct Employee Budget £	
Chief Executive					
2.00	202,040	Chief Executive	2.00	219,990	
1.00	64,850	Performance & Policy	1.00	67,490	
1.88	101,440	Corporate Change	0.81	54,460	1
3.61	162,260	Communications	4.61	205,400	2
8.49	530,590	Total Chief Executive	8.42	547,340	
Communities					
1.00	132,790	Director Communities	1.00	138,570	
3.61	185,360	Arts, Culture & Sports	3.61	192,710	
9.41	215,480	Admin Buildings	9.41	225,130	
7.00	58,180	Apprentices	7.00	61,250	
5.50	276,500	Community Safety	4.50	238,240	3
34.94	1,146,180	Customer & Theatre Services	34.32	1,287,300	
7.89	316,850	Democratic & Elections	7.10	301,320	
3.02	75,480	Reprographics	3.02	81,170	
19.16	759,050	Environmental Health & Licensing	19.16	811,750	
11.96	607,060	Property Services & Land Charges	12.15	650,100	
3.42	126,790	Public Health Services	3.42	132,360	
19.62	780,320	Town Centre Services	14.62	670,850	4
0.00	0	Personnel	3.43	157,910	5
0.00	0	St Georges Art Centre	4.00	128,500	6
14.00	447,520	Decriminalisation	14.00	476,600	
140.53	5,127,560	Total Communities	140.74	5,553,760	
Corporate Services					
2.04	145,820	Director Corporate Services	2.00	157,600	
22.18	1,024,450	Financial Services	21.97	1,067,490	
20.00	1,027,800	Information Technology & Scanning	22.00	1,069,470	7
31.61	1,001,950	Revenues & Benefits	34.82	1,101,770	8
0.00	89,800	COVID-19	0.00	0	9
75.83	3,289,820	Total Corporate Services	80.79	3,396,330	
Environment					
1.00	132,790	Director Environment	1.00	138,570	
9.00	293,010	Burials Administration & Cemeteries	11.00	355,040	10
4.00	280,660	Depot Overheads	3.00	197,640	11
49.61	1,686,540	Waste Recycling	51.61	1,822,150	12
34.00	1,063,730	Street Cleansing	34.00	1,106,850	
35.63	1,755,620	Planning	30.09	1,616,770	13
2.00	158,770	Regeneration	2.00	158,630	
135.24	5,371,120	Total Housing & Operations	132.70	5,395,650	
Housing (General Fund)					
14.81	627,270	Housing Services	21.00	973,820	14
21.50	655,310	Horticulture	18.86	610,510	15
36.31	1,282,580	Total Planning & Development	39.86	1,584,330	

9.00	304,640	Direct Services Organisation			
		Vehicle Workshop	9.00	332,690	
9.00	304,640	Total Direct Services Organisation	9.00	332,690	
		Housing Revenue Account			
23.15	823,410	Housing Contracts	23.55	825,080	
2.81	80,460	Allocations Team	4.00	123,270	16
18.97	494,960	Caretakers & Wardens	17.68	508,760	17
13.80	487,830	District Housing	16.80	622,930	18
8.81	298,260	Housing Income	9.81	346,840	19
2.00	60,020	Policy & Projects	0.00	0	20
12.00	414,290	Sheltered Housing & Scheme Support	7.00	279,490	21
3.00	185,320	Supervision & Management	5.91	475,450	22
0.00	0	Housing Strategy & Development	4.00	187,010	13
76.70	2,820,150	HRA Trade Services	76.70	2,933,250	
0.00	99,590	Out of Hours	0.00	101,580	
161.24	5,764,290	Total Housing Revenue Account	165.45	6,403,660	
396.40	15,601,670	Total General Fund	402.51	16,477,410	
9.00	304,640	Total Direct Services Organisation	9.00	332,690	
161.24	5,764,290	Total Housing Revenue Account	165.45	6,403,660	
21.27	417,950	Kickstart Scheme	0.00	0	23
587.91	22,088,550	Overall Totals	576.96	23,213,760	

Reasons for main variations:

- 1) 0.6 FTE Funding Officer post transferred to Finance.
- 2) 1 FTE Communications Officer post created.
- 3) 1 FTE Housing & Communities Officer removed from General Fund as role now covered within HRA.
- 4) 4 FTE Career Grade Posts now allocated to specific services - IT, Revenues, Housing, Property & Economic Development.
- 5) HR Service no longer delivered as a shared service with Medway Council - 3.43 direct FTE posts created.
- 6) 4 FTE posts created to staff the new St Georges Art Centre.
- 7) 2 FTE temporary posts created to cover the Microsoft 365 project.
- 8) Restructure within the Revenues & Benefits teams, including the creation of a new Systems Change Team.
- 9) Cessation of Central Government Covid-19 grant in 2022/23, previously allocated to casual wages/temporary staff.
- 10) 2 FTE Gardener posts transferred to Cemeteries from Horticulture.
- 11) Assistant Director (Housing Assets) post removed from General Fund as part of overall Housing restructure.
- 12) 2 FTE posts created for the Alleyways scheme included within the Capital Programme.
- 13) Housing Strategy and Development team (4 FTEs) previously within Planning, now transferred to the HRA.
- 14) Restructure across the Homelessness and Private Housing teams.
- 15) 2 FTE Gardener posts transferred from Horticulture to Cemeteries.
- 16) Restructure within the Housing Allocations team, including one part-time post replaced with a full-time equivalent.
- 17) Review of resources, incorporating a net reduction of around 1.3 FTE posts.
- 18) 2 FTE posts transferred out to Contracts and Policy & Projects, 1FTE post deleted and 4 new FTE posts created.
- 19) Restructure within Housing Income - 1 FTE post deleted and 2 FTE posts created.
- 20) 1 FTE post transferred to General Fund Housing Services, 1 FTE post transferred to District Housing team.
- 21) Restructure within service - 12 FTE posts removed and replaced with 7 new FTE posts.
- 22) 1.91 FTE posts transferred from General Fund Housing Services, and creation of 1 FTE new post.
- 23) No new posts currently expected to commence within 2022/23 as scheme now closed to new applicants.